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Houlihan Lokey Overview and PropTech Market Landscapes



1H 2025 PropTech Market Update

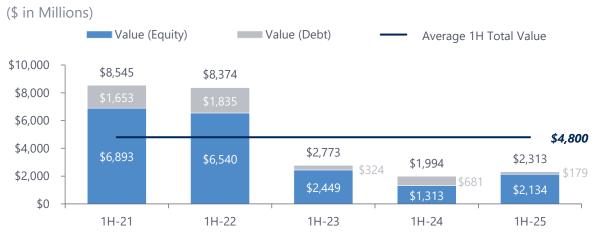
Growth equity investment and M&A in PropTech remains near multi-year lows.

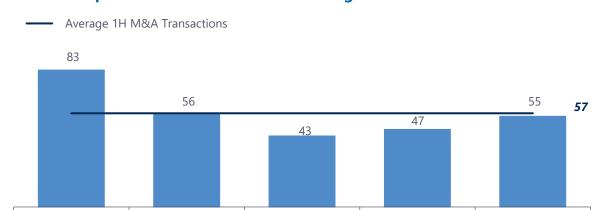
- Elevated interest rates and 1H 2025 market volatility, driven by geopolitical tensions and tariff uncertainty, created a slower growth-capital-raising environment for PropTech.
 - Despite continued softness in activity, the PropTech market remains large and resilient, with approximately \$2.3 billion in growth equity and debt financing and 55 M&A transactions in 1H 2025.
 - 2H 2025 M&A and growth capital activity in PropTech has already picked up as business momentum improves and the need for consolidation across the category continues.
- Key tech trends include the growing adoption of AI and predictive analytics across real estate workflows, expansion of embedded payments in property and tenant management platforms, and increasing activity in the construction technology market.
- PropTech public equities have been on the rise; the Houlihan Lokey PropTech Public Market Index⁽¹⁾ increased 32% in the last 12 months as of 1H 2025.⁽²⁾

1H 2025 U.S. PropTech M&A Activity and Growth Capital Investment U.S. PropTech Private Growth Capital Investment—Trailing Five Years 1H U.S. PropTech M&A Transactions—Trailing Five Years

1H-21

1H-22





1H-23

1H-24

1H-25

Sources: Pitchbook, S&P Capital IQ, CB Insights, company filings, company websites, press releases.

(2) As of July 1, 2025.

⁽¹⁾ The Houlihan Lokey PropTech Public Market Index consists of a diversified set of companies across the PropTech sector. Refer to the "Public PropTech Ecosystem" on Slide 20 for a complete list.

1H 2025 PropTech Market Update (cont.)

Multiple high-profile PropTech investments and M&A transactions announced in 1H 2025.

- 1H 2025 saw several significant capital investments and M&A transactions in the category:
- Approximately \$2.3 billion in growth equity and debt investment into the U.S. PropTech market in 1H 2025 across more than 90 investments.
- Over 20 financing rounds of more than \$20 million, 13 of which were more than \$50 million; BuildOps, PetScreening, and Flow announced significant capital raises.
- M&A activity has remained consistent from prior years, with 55 announced transactions in 1H 2025. Strategic consolidators continue to drive activity, including Rocket's acquisitions of Redfin and Mr. Cooper.

Significant 1H 2025 Capital Raises



Significant 1H 2025 M&A Transactions(1)



- PropTech market momentum is building into 2H 2025:
- Strong deal activity to start 2H 2025, including Bilt's capital raise at an approximate \$10.75 billion valuation, Blackstone's investment in Entrata, and AIA Contract Docs' sale to WCAS.
- Public equity markets and M&A rebounded since "Liberation Day" uncertainty; the S&P 500 and Nasdaq are up 13% and 12% LTM, respectively. (2)
- Supply/demand imbalance is creating pent-up demand, though investors are still focused on the "Rule of 40" with an emphasis on growth. (3)

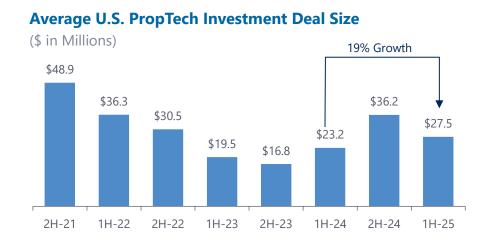
Sources: PitchBook, LSEG, PwC, CB Insights, company filings, company websites, press releases.

- (1) Deal values represent enterprise values.
- (2) S&P Capital IQ as of July 1, 2025.
- (3) "Rule of 40" = revenue growth + EBITDA margin.

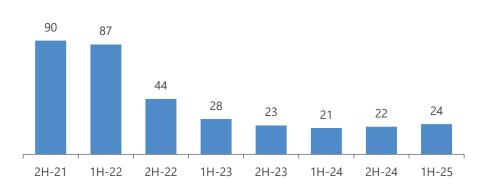


1H 2025 Saw a Slight Uptick in Overall PropTech Invested Capital Year Over Year

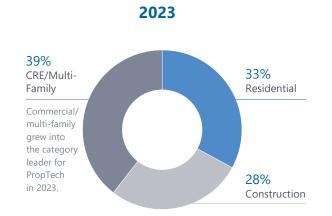
Average deal size, while down from 2H 2024, has continued to increase YoY, rising to \$27.5 million in 1H 2025—19% growth from 1H 2024.

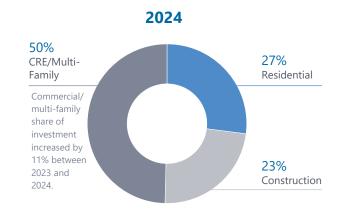


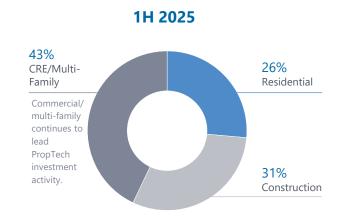
Count of \$20 Million+ U.S. PropTech Investments



Balanced Investment Activity Across Sectors With Expanding Share in CRE/Multi-Family







Sources: PitchBook, CB Insights, company filings, company websites, press releases.

Leading Global PropTech Coverage Team

U.S. PropTech Team



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Leader in PropTech Advisory









Strong 1H 2025 PropTech Market Activity







Exclusive Sellside Advisor



Sumeru has made a significant FTV Capital has made a significant growth investment in ButterflyMX

Buyside Advisor





SingleOps, a portfolio company of FTV Capital, has merged with LMN, a portfolio company of Serent Capital

Financial Advisor





GrowthCurve Capital has acquired Duetto

Buyside Advisor







Sellside Advisor

Sellside Advisor



company of Nedvest Capital, has been acquired by ECI Software Solutions

Sellside Advisor



TruArc Partners has acquired Watchtower Security

Buyside Advisor



Buyside Advisor

Stirling Square Capital Partners, has acquired Infobric, a portfolio company of Summa Equity

Buvside Advisor



a portfolio company of

Mainsail Partners

linside real estate

BoomTown ROI, LLC has been acquired by InsideRe, LLC

Sellside Advisor



StarRez, Inc. has received a strategic growth investment from Vista Equity Partners

Sellside Advisor



ShowingTime has been acquired by Zillow Group

Sellside Advisor*



Sellside Advisor







Sellside Advisor



Sellside Advisor





Sellside Advisor



ShowingTime has acquired Centralized Showing Service

Buyside Advisor



Inside Real Estate has received a majority recapitalization from Lovell Minnick Partners

Sellside Advisor



company of SilverLake and Battery

Sellside Advisor

Tombstones included herein represent transactions closed from 2019 forward.

*Selected transactions were executed by Houlihan Lokey professionals while at other firms acquired by Houlihan Lokey or by professionals from a Houlihan Lokey joint venture company.



Existing Home Sales Impacted by High Interest Rates and Market Volatility in 1H 2025

Despite headwinds, market activity is expected to improve through the remainder of 2025 from pent-up demand, increasing inventory, and expected rate cuts.

Mortgage Rates Remain Persistently High—Rate Cut Timing Remains Uncertain

30-Year Fixed Rate Mortgage Avg. as of July 2, 2025⁽¹⁾



Existing Home Sales Down in 1H 2025 as a Product of High Mortgage 3 Rates

Existing Home Sales, Seasonally Adjusted Annual Rate (Millions of Units)(3)



Housing Inventory Supply Beginning to Grow in 1H 2025 but Remains Well Below Long-Term Multi-Year Averages

Existing Home Sales: Housing Inventory (Millions of Units)(2)



2025 Existing Home Sales Forecasted to Be at Multi-Year Lows

The market forecasts existing home existing home sale improvement in 2025.



- (1) Freddie Mac.
- Federal Reserve Economic Data.
- (3) National Association of Realtors.
- (4) Mortgage Bankers Association (MBA).
- (5) Fannie Mae.



Mortgage "Lock-In" Effect Unlikely to Change Without Material Rate Reduction

A significant percentage of current mortgages are below 4%—meaningful rate moves required to unlock inventory and spur activity.

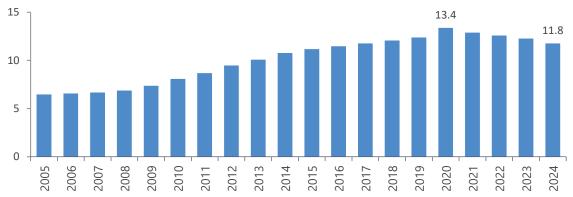
1 Low-Rate Mortgages Continue to Represent the Majority of Total



3 Owners Are Staying in Their Homes For Longer

Low rates from 2020 have locked in homeowners, bringing tenure up to new normalized levels.

 $Median\ U.S.\ Homeowner\ Tenure^{(3)(5)}$



- (1) Federal Housing Finance Agency.
- (2) Mortagae Bankers Association (MBA).

(3) Redfin.

(5) U.S. Bureau of Housing & Urban Development

2 Homeowners Are Continuing to Hold Onto Their Homes

~40%

Increase in the MBA Mortgage Refinance Index YoY in June 2025⁽²⁾

81.0%

Of homeowners with mortgages have an interest rate below 6%⁽¹⁾

10-Year Low

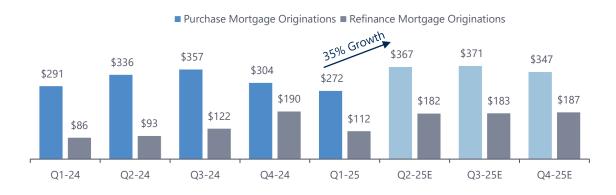
Existing home sales in Q2 2025⁽⁴⁾

~2.9%

Difference between the maximum mortgage rate in 2020 and the minimum in 1H 2025⁽¹⁾

Purchase and Refinance Mortgage Originations Expected to Increase Slightly YoY in 2H 2025

Total One-to-Four Family Home Mortgage Originations as of July 17, 2025 (\$ in Billions)⁽²⁾

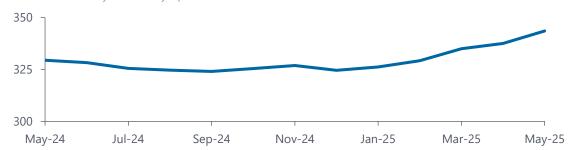


Momentum in New Single-Family Home Construction Has Leveled Off, Given Broader Macroeconomic Volatility in 1H 2025

New residential construction slowed in 1H 2025 as elevated costs put pressure on builder margins and led to a drop in new housing starts.

1 Construction Costs Jumped in 1H 2025 From Tariff Pressures

Producer Price Index by Commodity: Special Indexes: Construction Materials⁽¹⁾



3 Housing Starts Expected to Remain Steady in 2026

Housing Starts (Millions of Units)(2)

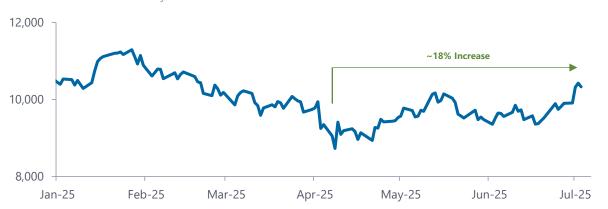


New Residential Home Starts Declined in 1H 2025, but Are Just Below 5- and 10-Year Averages



4 Homebuilders Show Improved Confidence in Q2 2025 From the First Quarter

S&P Homebuilder Select Industry Index(3)



- (1) Federal Reserve Economic Data.
- (2) Mortgage Bankers Association (MBA).
- (3) S&P Capital IQ as of July 6, 2025.

Commercial and Office Real Estate Market Outlook Remains Challenged by Oversupply

The CRE market outlook remains mixed as supply continues to outpace demand for commercial spaces.

Commercial Property Price Growth Remains Constrained by Persistently High Interest Rates

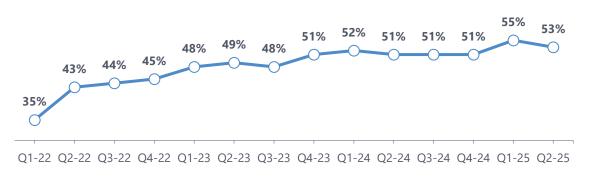
Change in Green Street Commercial Property Price Index® (1)



Continued elevation in interest rates has kept the commercial property market relatively unchanged, down approximately 2% over the past 24 months but slightly up in 1H 2025.

U.S. Office Utilization Showing Improvement Going Into the Second Half of 2025 as Employers Tighten Office Attendance Policies

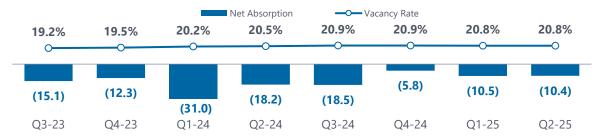
Kastle's Back to Work Barometer Average for Top 10 U.S. Cities as of the Last Week of the Month⁽³⁾



2 Net Absorption Shows Recovery Despite Remaining Negative

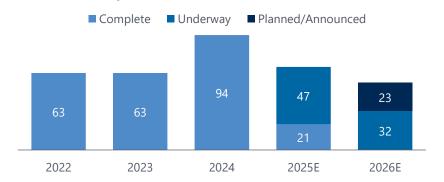
Despite a negative U.S. net absorption in 1H 2025, the four-quarter rolling total reached its highest level in more than two years.⁽²⁾

U.S. Office Market Net Absorption (S.F. in M) and Vacancy Rates (%)(2)



Office to Multi-Family Conversions Are Starting to Level Following Record Number in 2024

Office Conversion Projects(4)



Office-to-multi-family conversions account for 70% of currently active or planned conversion projects by square footage. (4)

- (1) Green Street Commercial Property Price Index.
- (2) Cushman & Wakefield, "U.S. Office MarketBeat O2 2025."
- (3) Kastle Systems, Back to Work Barometer.
- (4) CBRE Research, O2 2025.



Despite Economic Uncertainty, Multi-Family Demand Remains Strong as New Supply Begins to Slow

Rent growth stalled as owners are increasingly prioritizing occupancy in the current market environment.

Multi-Family Demand Remains Robust

Net Absorption (Units)(1)



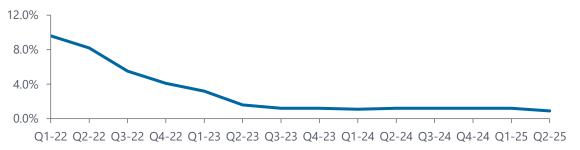
Multi-Family Completions Slow From 2024 Highs...





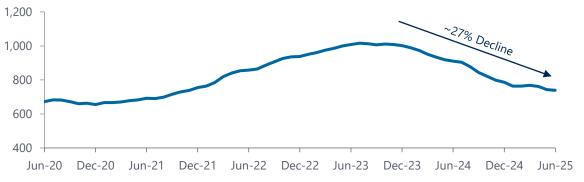


YoY U.S. Apartment Rent Growth(2)



...And Multi-Family Construction Levels Drop

Multi-Family Units Under Construction (in Thousands)(3)



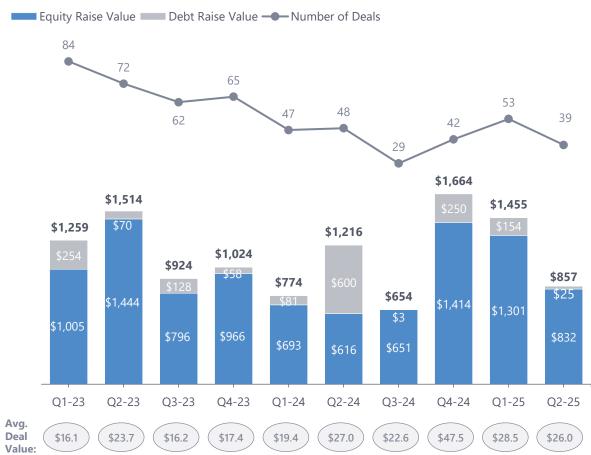
⁽³⁾ Federal Reserve Economic Data.

PropTech Private Capital Deal Dashboard

2025

1 U.S. PropTech Financing Activity through 1H 2025

(\$ in Millions)



2 Featured 1H 2025 U.S. PropTech Financing Transactions

(\$ in Millions)

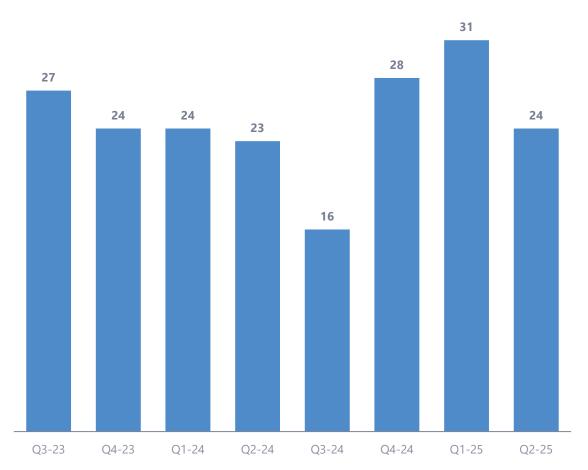
Date	Company	Selected Investor(s)	Equity Invested	Equity Funding to Date	Latest Reported Valuation
6/9	runwise	MENLO VENTURES	\$55	\$85	\$120
6/16	Juniper Square	Ribbit Capital	\$130	N/A	\$1,100
5/28	3 Wander	FIFTH WALL	\$50	\$210	\$252
5/20	VERO	Sunriver	N/A	\$26	\$31
5/15	entrata	Blackstone	\$200	N/A	\$4,300
4/24	_£	andreessen. horowitz	\$100	N/A	\$2,500
3/21	BUILD≝OPS	MERITECH	\$127	\$273	\$1,000
1/28	roofr	тс	\$22	\$65	\$215
1/27	stratus	A RADIAN	\$32	N/A	\$108
1/7	JONES	⋠NEW SPRING	\$15	\$38	\$48

Sources: PitchBook, CB Insights, company filings, company websites, press releases.

PropTech M&A Deal Dashboard

2025

1 U.S. PropTech M&A Activity through 1H 2025 (by Deal Count)



2 Featured 1H 2025 U.S. PropTech M&A Transactions

(\$ in Millions)

	Date	Target	Acquirer	EV
	5/13	Movoto	l _o wer [*]	N/A
	5/8	Domain	CoStar Group	~\$1,900
_	3/31	$\mathbf{\overset{\scriptscriptstyle{mr}}{cooper}}$	Rocket Companies	~\$9,400(1)
_	3/13	♦ BANYAN	BILT 🖽	N/A
	3/10	REDFIN	Rocket	~\$2,600
_	2/26	MEDIA	∀ YARDI	N/A
	1/14	3 ButterflyMX	FTV&	N/A
_	1/14	INDUSTRIOUS	CBRE	\$400
	1/9	College 9 Pads	StarRez	N/A
	1/6	■ NR	© CINC	N/A



Sources: PitchBook, CB Insights, company filings, company websites, press releases.
(1) Deal figure represents equity value rather than enterprise value, given all-stock transaction structure.





Strong PropTech Public Market Performance Fueled by Broader Tech Rebound

PropTech stocks outperformed in 2025 LTM, with high-quality, "profitable-growth" companies continuing to trade at premium valuations.

2025 LTM Public Market Performance

• Houlihan Lokey's PropTech Index outperformed the S&P 500 in 2025, with multiple constituents seeing 50%+ share price increases.



Top LTM PropTech Performers(2)



Public Market Performance Driven by Combination of Growth and Profitability

• Investors are increasingly valuing companies that balance revenue growth and profitability; however, growth has become scarcer in the market.

2025E EV/Revenue vs. "Rule of 40"(3)(4)(5) 20.0x $R^2 = 0.37$ 10.0x 0.0x50 70 80 90 100 2025E EV/Revenue vs. "Rule of 40" Components (4)(6) 8.3x ≥15% 6.1x CY25E Revenue Growth 2.8x <15% 6.3x <25% >25%

CY25E EBITDA Margin

Source: S&P Capital IQ as of July 1, 2025.

⁽¹⁾ The Houlihan Lokey PropTech Public Market Index is comprised of all companies shown on page 20 and is weighted on a market-capitalization basis.

⁽²⁾ Individual companies' performances are based on stock price performance as of July 1, 2025.

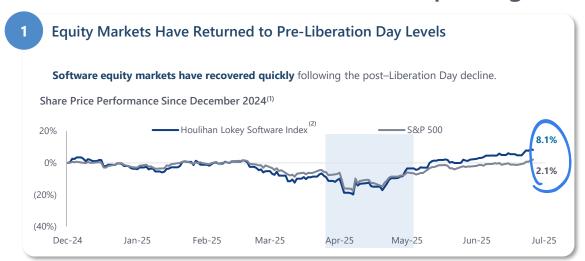
⁽³⁾ Includes all companies shown on page 20, excluding negative "Rule of 40" companies.

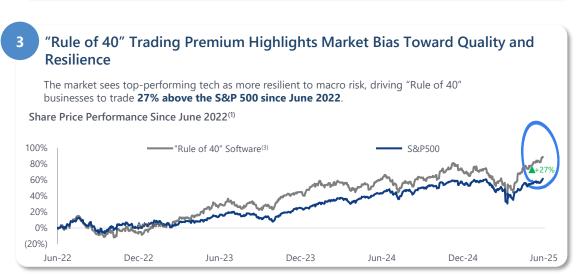
⁽⁴⁾ Reflects metrics based on CY25E revenue, EBITDA, and revenue growth. "Rule of 40" metrics are defined as the sum of revenue growth and EBITDA margin ≥ 40%, based on publicly available data.

⁽⁵⁾ Trading multiples are based on share price, other market data, and broker consensus future revenue and earnings estimates from S&P Capital IQ as of July 1, 2025.

⁽⁶⁾ The Houlihan Lokey Software Index consists of ~200 companies in the software sector based on publicly available data.

Uncertain Macro Environment Is Impacting the M&A Market

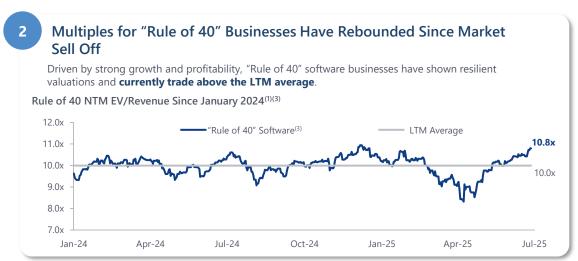


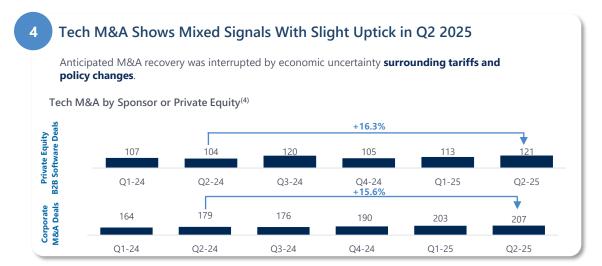




⁽²⁾ The Houlihan Lokey Software Index consists of ~200 companies in the software sector based on publicly available data.

(4) PitchBook.





^{(3) &}quot;Rule of 40" businesses within the Houlihan Lokey Software Index. "Rule of 40" metrics are defined as the sum of revenue growth and EBITDA marqin ≥ 40%, based on publicly available data.

Clear Valuation Gap Between PropTech Subsectors

End market subcategories comprising businesses at or above "Rule of 40" have outperformed publicly traded peers in PropTech.



 PropTech companies that continue demonstrating attractive financial profiles ("Rule of 40" or greater) despite real estate headwinds have largely been driven by recurring, enterprise revenue models. • Certain PropTech companies' financial profiles have been impacted by high interest rates, transactional business models, and macro uncertainty, resulting in lower than "Rule of 40" metrics and trading multiples.

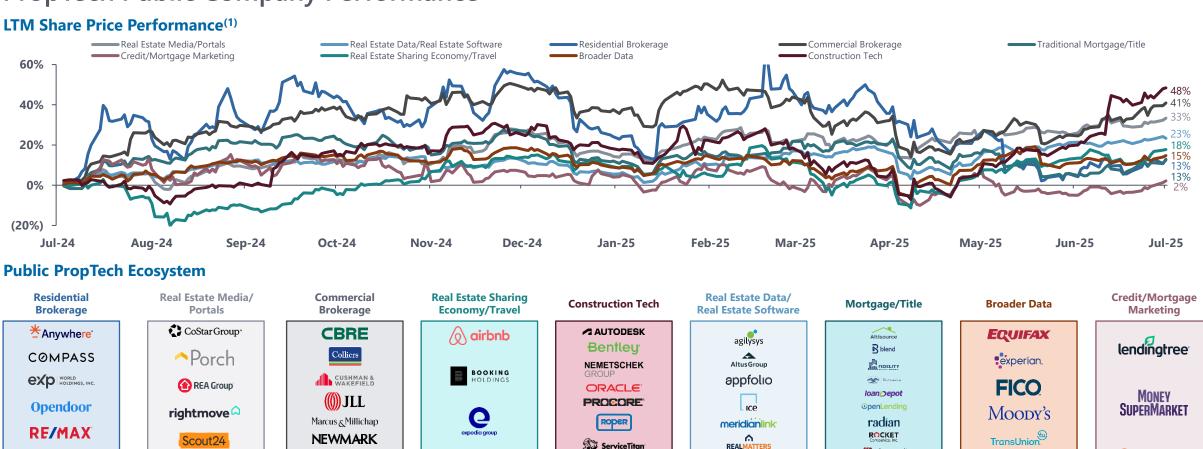
Avg. "Rule Of"(2)

Source: S&P Capital IQ as of July 1, 2025.

⁽¹⁾ Represents the average multiple increase from July 1, 2019, to July 1, 2025.

^{(2) &}quot;Rule Of" = Revenue Growth + EBITDA Margin.

PropTech Public Company Performance



LTM Share Price Performance

ServiceTitan

Trimble

48%

© SmartRent

23%

///stewart

UWM

13%

√E Verisk

15%

QuinStreet

2%

Source: S&P Capital IQ as of July 1, 2025.

геэл

13%

41%

Tripadvisor

18%

Scout24

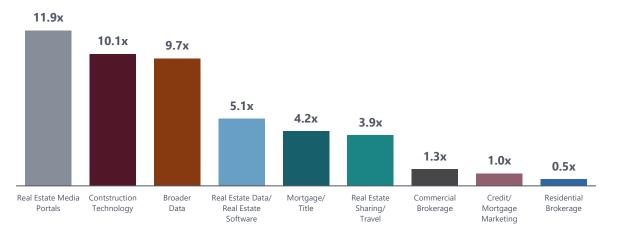
Zillow

33%

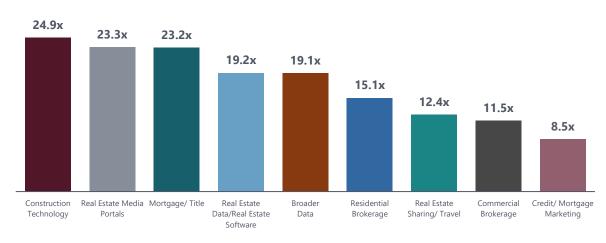
⁽¹⁾ The historical performance of the Mortgage/Title category has omitted the market capitalization impact of the July 1, 2025, completion of Rocket Companies' (RKT) acquisition of Redfin.

PropTech Public Company Valuation

Enterprise Value/2025E Revenue



Enterprise Value/2025E EBITDA



Residential **Brokerage**



Real Estate Media/Portals



Commercial **Brokerage**



Real Estate Sharing Economy/Travel





Construction Tech



Real Estate Data/

Mortgage/Title



Broader Data



Credit/Mortgage



1.0x/8.5x

2025E Revenue/2025E EBITDA Multiple

Source: S&P Capital IQ as of July 1, 2025.

Note: Multiples represent the mean value of the sector group. Trading multiples are based on share price, other market data, and broker consensus future revenue and earnings estimates from S&P Capital IQ as of July 1, 2025.





Blueprint Vegas Conference 2025: Houlihan Lokey Official Partner

September 16–18 | The Venetian, Las Vegas | Partner Discount Tickets Here

WHAT TO EXPECT AT THE EVENT

- Panel Discussions With Industry Leaders and Innovators: A
 diverse range of speakers will share their insights on navigating
 current market conditions and positioning their companies for
 future success across various sectors of the built world.
- Featured Speakers: The conference will feature 250+ high-profile speakers and candid panel discussions with thought leaders in real estate, construction technology, and sustainability, covering a variety of topical themes.
- One-on-One Meetings: Blueprint's all-access pass will allow unlimited one-on-one meetings with presenting companies throughout the conference.
- Networking Opportunities: Join an audience of entrepreneurs, venture investors, and industry executives for networking sessions, including breakfast, lunch, and opening and closing cocktail events.

Blueprint Vegas 2025 At-A-Glance

850+

Startups and Investors

50+

Countries Represented

3,000+

Conference Attendees 900+

Built World Executives













AGENDA

Topics

Covered

- Al
- Construction
- CRE
- Data
- FinTech
- Hospitality

- Multi-Family
- SFR
- Single-Family
- Sustainability
- VC

Houlihan Lokey is proud to officially partner with Blueprint: The Future of Real Estate this year as they continue to build the largest real estate and construction technology conference in the market.

Houlihan Lokey Advises AIA Contract Documents on Its Strategic Growth Investment From WCAS

Transaction Overview

AIA Contract Documents



AIA Contract Documents, a portfolio company of True Wind Capital, has received a strategic investment from WCAS

Sellside Advisor

Houlihan Lokey acted as the lead financial advisor to AIA Contract Documents (ACD) on its strategic growth investment from Welsh, Carson, Anderson & Stowe (WCAS).

- On July 8, ACD announced that it had received a strategic growth investment from WCAS.
- ACD is the leading risk management and workflow platform for the architecture, engineering, and construction (AEC) industry.
- The partnership will accelerate ACD's ongoing innovation across its end-to-end risk management and collaboration solutions.

AIA Contract Documents Highlights

40,000+

Total Customers

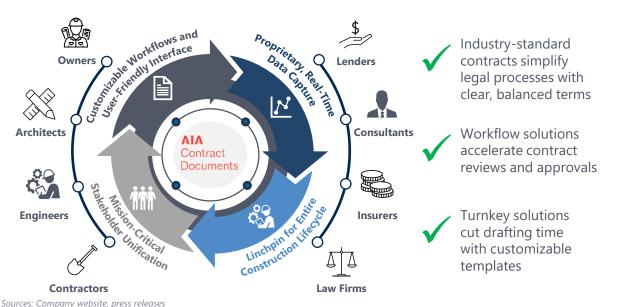
1.5M+

Documents Certified Annually

250+

Proprietary, Industry-Standard Contracts ~140

Years of Legacy



Selected Transaction Commentary



Nick Macey CEO, ACD



Chris Hooper General Partner, WCAS

"WCAS brings exceptional experience to our organization as we execute our growth strategy to create trust and mitigate risk for architects, contractors, engineers, owners, and others across the AEC industry."

"

"We are very excited about our investment in ACD and look forward to supporting Nick and the leadership team... We believe there is a massive opportunity in the AEC industry, and ACD is well-positioned to accelerate its growth and innovation."

"

Houlihan Lokey Advises AIA Contract Documents on Its Strategic Growth Investment From WCAS (cont.)

AIA Contract Documents Is Poised to Continue Its Category Leadership in Construction Technology

Industry-Leading Platform

• Strategically positioned with a more than 135-year legacy as a leader in the AEC risk workflow, proprietary repository of 250+ industry-standard contracts, and mission-critical nature driven by a highly compelling value proposition.



Innovative Collaboration Tools

• The Catina platform connects previously disconnected stakeholders across the construction lifecycle, enabling seamless collaboration and creating a unique opportunity to embed a next-generation PayApp workflow.



Strong Alignment With Market Demand

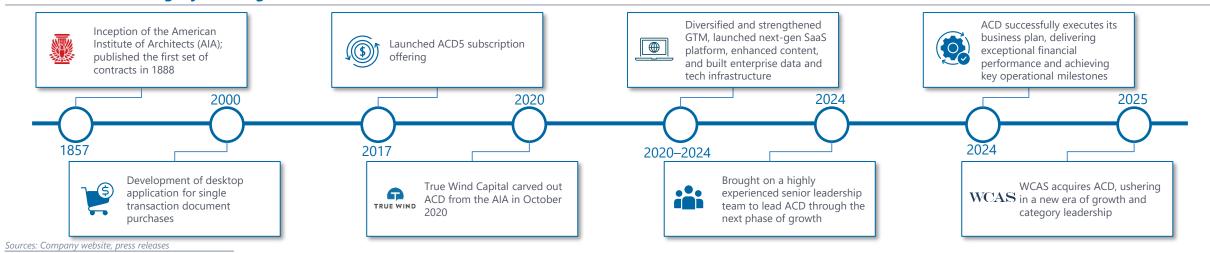
• Rising demand for compliance-driven solutions and a digitized system of record throughout the construction lifecycle is fueling top-down adoption, as owners increasingly mandate platform uniformity across entire projects.



Numerous Actionable Growth Levers • The Catina risk management platform drives future growth through product expansion and new monetization avenues, with ongoing opportunities to win new customers and optimize pricing and packaging.



The Growth of a Category-Leading Platform



Houlihan Lokey Advises Movoto On Its Sale to Lower

Transaction Overview





Movoto has been acquired by Lower LLC

Exclusive Sellside Advisor

Houlihan Lokey acted as the exclusive financial advisor to Movoto on its sale to Lower.

- On May 13, 2025, Lower announced the acquisition of Movoto.
- Movoto is a PropTech innovator and a flagship real estate portal that connects homebuyers with personalized guidance, trusted agent partnerships, and data-driven insights.
- The transaction will create an industry-leading end-to-end homeownership platform while offering an unmatched growth engine for real estate agents and loan officers.
- Integrating Movoto with Lower's lending experience marks a significant step in Lower's mission to be the ultimate destination for buying, refinancing, and selling a home while strengthening its ability to deliver the best localized and personalized service.
- · Movoto homebuyers gain on-demand access to Lower's local loan officers, simplifying affordability decisions and unlocking features at scale with seamless broker connection.

Company Highlights

~150M

2024A Movoto **Unique Visitors** 30,000

Lower 5-star Online Reviews Top 5

U.S. Real **Estate Portal** 1.000

Combined **Employees**

Movoto Platform



Home Ownership Technology



Call Centers



Agent Network



Search

Movoto Pro+



Selected Transaction Commentary



Dan Snyder CEO, Co-Founder, Lower



"The future of our industry lies in blending the best technology with the irreplaceable expertise of local agents and loan officers... Movoto is the perfect platform to accelerate this vision, allowing us to create a simpler, smarter path to homeownership... enhancing our ability to deliver the best localized and personalized service and capture significant market share."

11

John Berkowitz CEO. Movoto

"The bigger portals touch almost everyone online, but fail to help those customers through the whole process. By focusing on how technology empowers local connections, more profit per visitor."

we can deliver better service to the consumer and build a business that generates far

Sources: Company website, press releases.

Houlihan Lokey Advises FTV Capital on Its Significant Growth Investment in ButterflyMX

Transaction Overview



Buyside Advisor

in ButterflvMX

Houlihan Lokey acted as the exclusive financial advisor to FTV Capital on its investment in ButterflyMX.

- On January 14, 2025, ButterflyMX announced that it had received a significant growth equity investment from FTV Capital.
- ButterflyMX is the premier cloud-based property access solution for multi-family and commercial buildings.
- FTV Capital's investment will accelerate new product development while further solidifying ButterflyMX's market-leading position in the multi-tenant property access and security market.

ButterflyMX Platform



Video Intercoms













Front Deck Station



Elevator Controls



Company Highlights



40+ Integrations 1.5M

People Using ButterflyMX

300 +**Employees**

Richard Liu Partner, FTV Capital

Selected Transaction Commentary



Aaron Rudenstine CEO, ButterflyMX The future of ButterflyMX will continue to focus on developing solutions that automate building operations, allowing for more affordable property ownership and management. As we continue on this journey, we're pleased to have the backing of FTV Capital, a firm with a deep understanding of both vertical software and tech-enabled hardware, a vast network of partners and advisors, and a shared vision to provide products and services that revolutionize how multi-tenant properties are owned and operated.

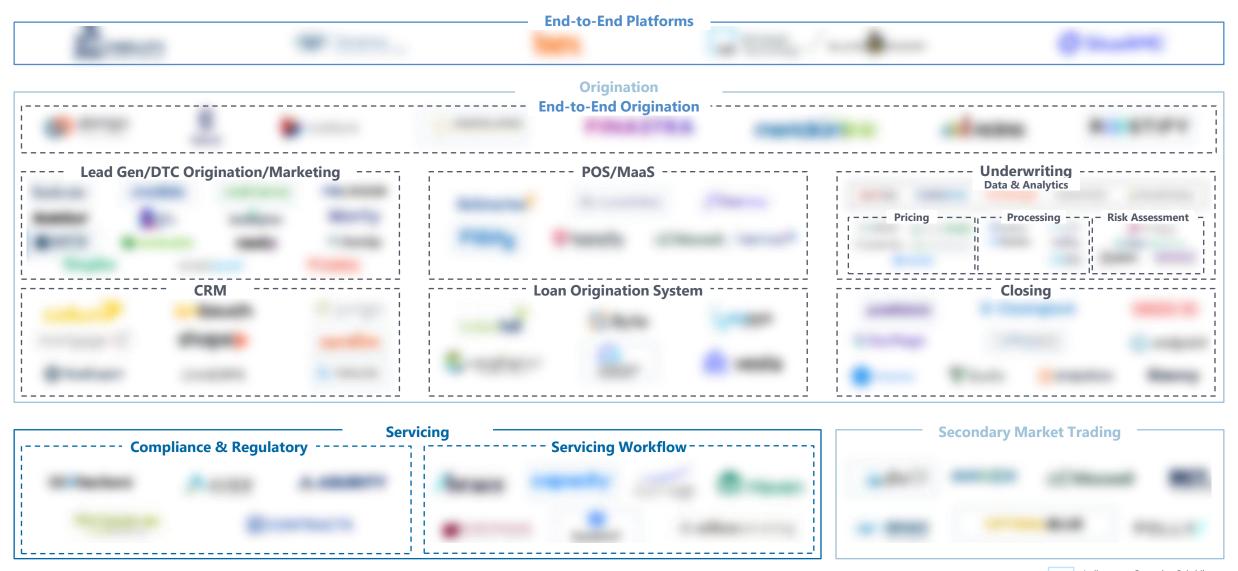
ButterflyMX has already asserted its market leadership with best-in-class solutions that address complexities around multi-family and commercial access for tenants, building owners, and property managers. The strong market momentum and incredibly positive customer feedback we heard were a resounding testament to the company's unique value proposition and the compelling ROI it delivers. We are excited to partner closely with ButterflyMX to help the company meaningfully scale in its next chapter.

Sources: Company website, press releases.



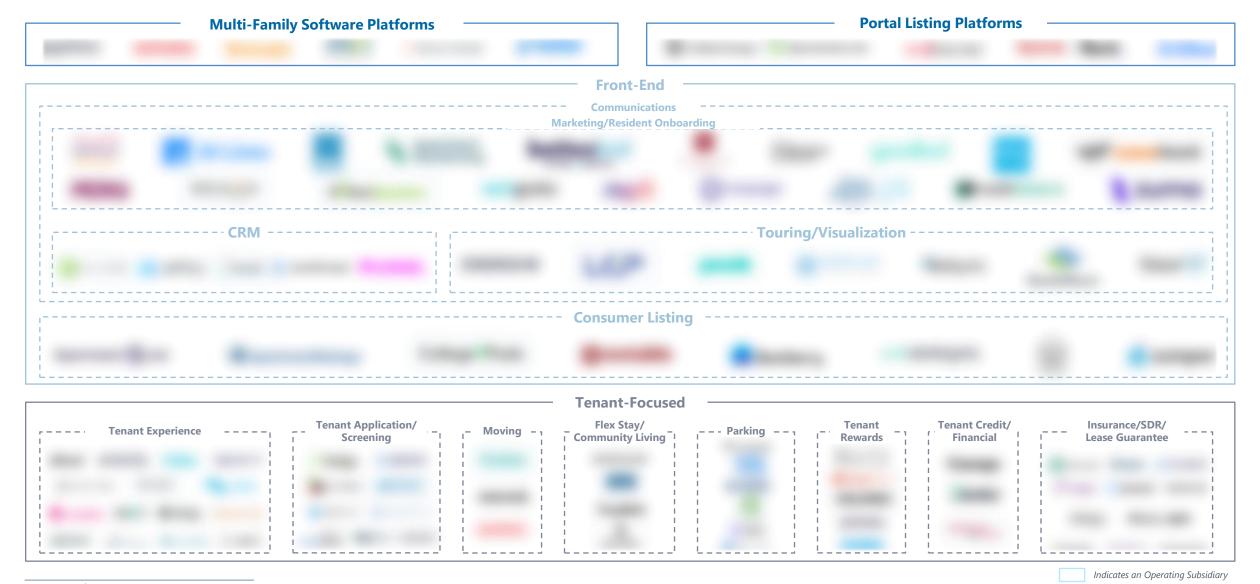
Chris.Gough@HL.com, Rip.Furniss@HL.com, or Pat.Hagerty@HL.com

Mortgage Technology Landscape



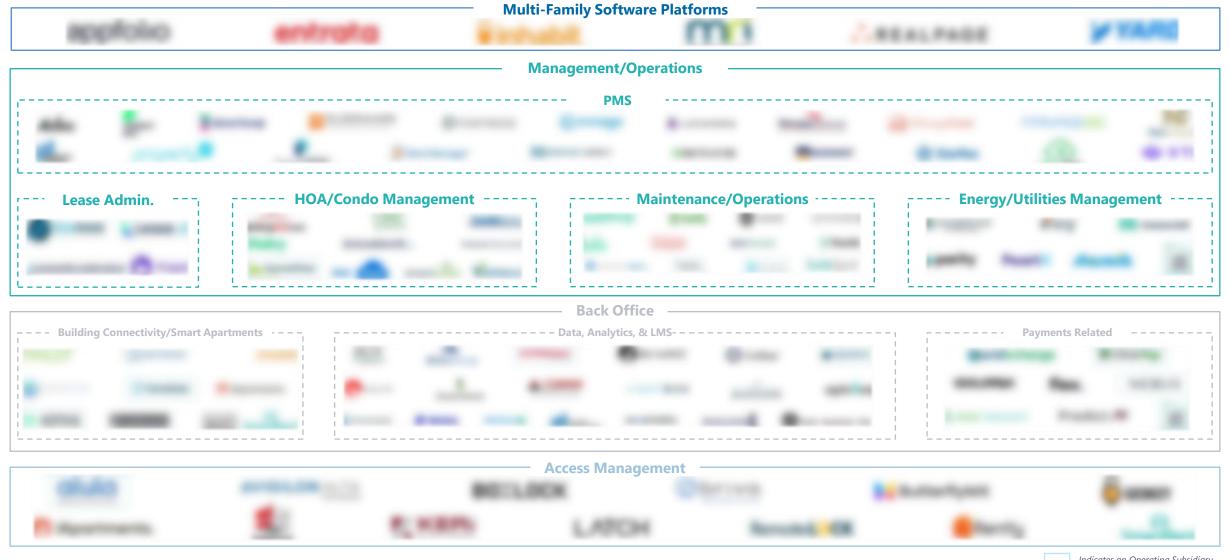
<u>Chris.Gough@HL.com</u>, <u>Rip.Furniss@HL.com</u>, or <u>Pat.Hagerty@HL.com</u>

Multi-Family Technology Landscape



Chris.Gough@HL.com, Rip.Furniss@HL.com, or Pat.Hagerty@HL.com

Multi-Family Technology Landscape (cont.)



Chris.Gough@HL.com, Rip.Furniss@HL.com, or Pat.Hagerty@HL.com

Commercial Real Estate Tech Landscape



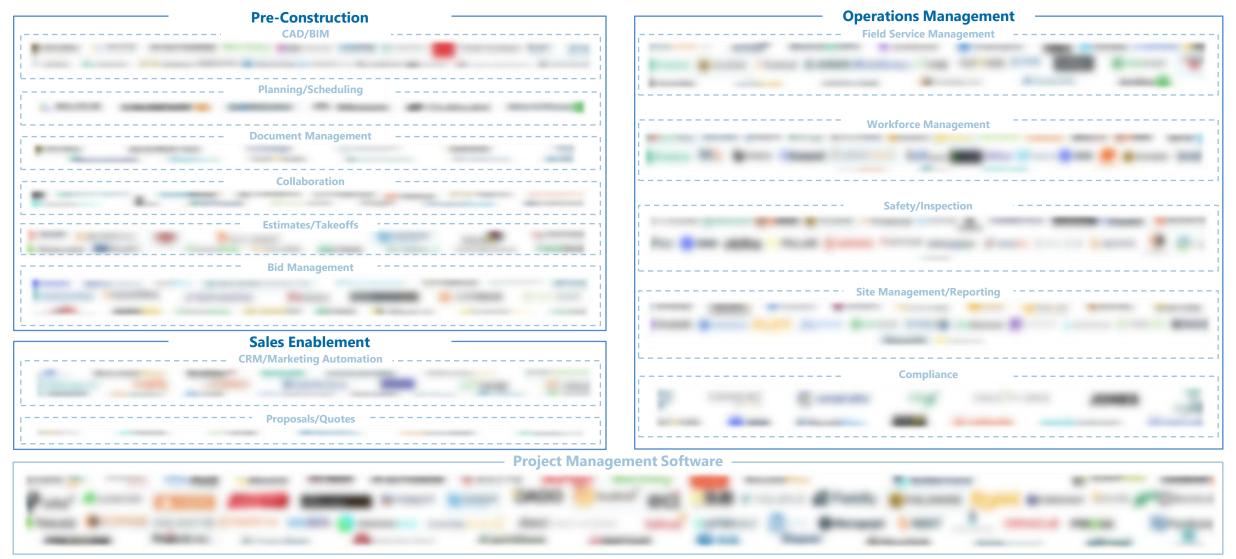


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Construction Technology Landscape

To view the full market map, please contact:

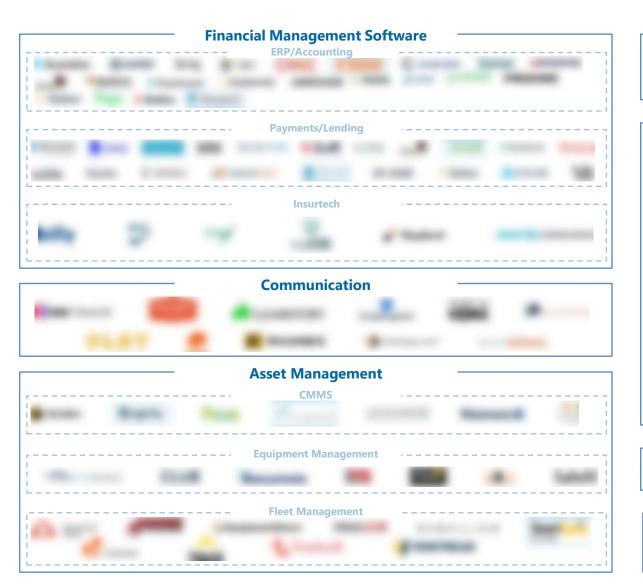
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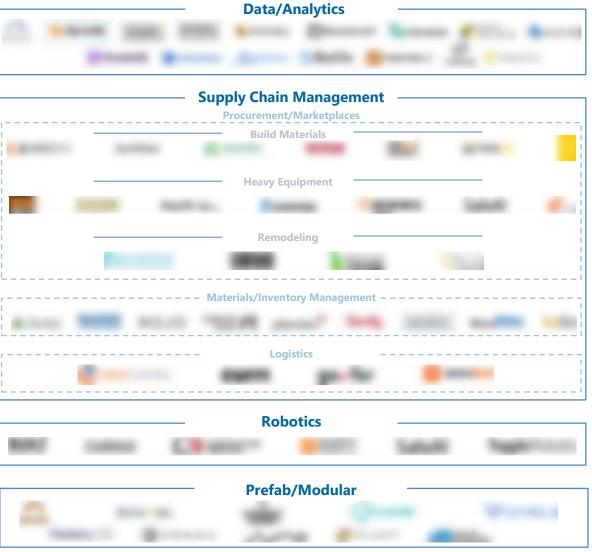


Construction Technology Landscape (cont.)

To view the full market map, please contact:

<u>Chris.Gough@HL.com</u>, <u>Rip.Furniss@HL.com</u>, or <u>Pat.Hagerty@HL.com</u>





M&A Case Study: CoStar Acquires Domain Holdings

Notable Market Transaction

Domain

 On May 9, 2025, CoStar Group entered a binding agreement to acquire the remaining 83% of Domain Holdings Australia for A\$4.43 per share, or a total consideration of A\$2.3 billion, after acquiring 17% of the business in February 2025.

to be acquired by

• Domain, based in Sydney, Australia, operates a portfolio of property technology marketplaces, leveraging data-based technology solutions for customers across the brokerage and buyer landscape.



 The acquisition, CoStar's first entry into the Australian market, is expected to benefit from the technology and expertise shared with CoStar's existing portfolio, including LoopNet, Matterport, and Homes.com.

Offer Metrics

	2024A	2025E	2026E	
EV/Rev	7.2x	6.8x	6.3x	

Stock Price Premium⁽¹⁾

Offer Price	A\$4.43/Share
1-Day Before Announcement Premium	42%
1-Week Before Announcement Premium	43%
1-Month Before Announcement Premium	63%

Domain Holdings Platform

Home listing technology, search app, and improved

user experience





Media, Developers, and Commercial

Advertising, data insights, and integrated client packages



Domain Insight

Actionable and customercentric solutions

Pricing Data

Property data across 13 million properties nationally

Domain Holdings Portfolio Companies



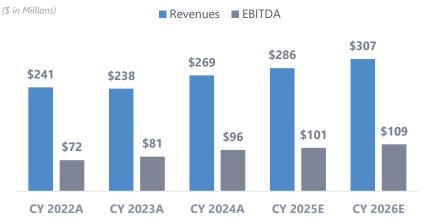








Domain Financial Detail



Revenue Mix⁽²⁾

Agent Solutions

POS platform for workflow

74%
Residential
13%
Commercial
9%
Agent Solutions

4%Domain Insight

Sources: S&P Capital IQ as of June 30, 2025, company website, press releases.

(1) Reflects premium based on February announcement.

M&A Case Study: Rocket Companies Acquires Redfin

Notable Market Transaction



has been acquired by



- On March 10, 2025, Rocket Companies (NYSE:RKT), a Detroit-based FinTech platform spanning mortgage, real estate, and personal finance, announced an all-stock deal to acquire Redfin (NASDAQ:RDFN), a digital real estate brokerage, for \$12.50 per share or \$1.8 billion in equity value.
- Redfin is a tech-powered real estate company offering brokerage, rentals, lending, and operating a home search platform with more than 1 million for-sale and rental listings and approximately 2,200+ agents.
- The acquisition is expected to expand Rocket's consumer reach, drive mortgage growth, strengthen AI personalization with vast property data, and generate over \$200 million in run-rate synergies.

Offer Metrics

	2024A	2025E	2026E	
EV/Rev	2.5x	2.6x	2.5x	

Stock Price Premium

Offer Price	\$12.50/Share ⁽¹⁾
1-Day Before Announcement Premium	115%
1-Week Before Announcement Premium	105%
1-Month Before Announcement Premium	51%

Sources: S&P Capital IQ as of June 30, 2025, company website, press releases.

(1) Each share of Redfin common stock will be exchanged for a fixed ratio of 0.7926 shares of Rocket Companies Class A common stock.

Redfin Platform



Redfin Financial Detail



(2) Represents CY24A Revenue.

Revenue Mix⁽²⁾

Revenue Mix-
62% Real Estate Services
20% Rentals
13% Mortgage
5% Title & Monetization

M&A Case Study: Rocket Companies Acquires Mr. Cooper

Notable Market Transaction



to be acquired by



- On March 31, 2025, Rocket Companies (NYSE:RKT), a Detroit-based FinTech platform spanning mortgage, real estate, title, and personal finance services, announced a definitive agreement to acquire Mr. Cooper Group Inc. (NASDAQ:COOP) in an all-stock transaction for \$9.4 billion in equity value.
- Mr. Cooper is the largest home loan servicer in the country, focused on delivering a variety of servicing and lending products.
- The acquisition will enable Rocket to apply its industry-leading mortgage recapture capabilities, deepen client relationships, increase recurring revenue, and reduce customer acquisition costs.

Offer Metrics

	2024A	2025E	2026E
Equity Value/Rev	4.2x	3.7x	3.2x

Stock Price Premium

Implied Offer Price Cash Value	\$143.33/Share ⁽¹⁾
1-Day Before Announcement Premium	37%
1-Week Before Announcement Premium	34%
1-Month Before Announcement Premium	28%

Sources: S&P Capital IQ as of June 30, 2025, Company website, press releases.

Mr. Cooper Platform

Core Products

Mortgage Servicing

Provides app-based mortgage solution for consumers



Subservicing

Largest servicer of loans on behalf of banks, mortgage companies, and investors

Asset Management

Offers institutional investors mortgage servicing rights (MSR)

Real Estate Exchange

RateSwap

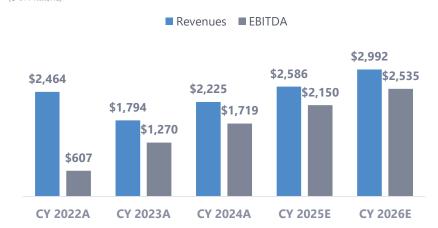
Online marketplace for residential properties, catering to banks, mortgage companies, and investors

Originations

DTC and white-label originations encompassing sales, marketing, processing, and underwriting of loans

Mr. Cooper Financial Detail

(\$ in Millions)



Revenue Mix⁽²⁾

76%Mortgage
Servicing

16%Subservicing

8%Operations Fees

(2) Represents CY24A Revenue.

Deal terms of 11 shares of Rocket common equity per common equity of Mr. Cooper. Implied value based on closing price as of March 28, 2025, and a premium of 35% over the volume-weighted average price (VWAP) of Mr. Cooper's common stock for the 30 days ending March 28, 2025.

Rocket Companies' Strategic Rationale Behind Acquisitions

Through its recent acquisitions, Rocket Companies is uniting a historically fragmented industry to provide a fully end-to-end platform for homeownership.

REDFIN Rocket



Fully End-to-End Platform for Homebuying







- Connects Redfin's 50 million monthly visitors and 7,200 agents with Rocket's 2 million annual mortgage leads and 3,000 loan officers, unifying search, brokerage, and financing into one pipeline.
- Merges Redfin's property-level insights with Rocket's Al-driven mortgage infrastructure, improving pricing accuracy and resulting in a more seamless homebuying experience.

Rocket

∩Rocket cooper	\$2.1T Servicing UPB	9.5M Servicing Clients	462,000 Origination Clients ⁽²⁾	3x Industry Recapture Rate ⁽³⁾	30PB Data Lake ⁽⁴⁾
∩ Rocket	\$593B	2.8M	377,000	83%	14PB
cooper	\$1,556B	6.7M	85,000	50%	16PB

- Rocket's acquisition of Mr. Cooper expands its recapture engine by applying it to Mr. Cooper's scale, using regular borrower touchpoints to generate repeat mortgages without added acquisition spend.
- Al was also a focus of the acquisition, integrating Rocket Logic with Mr. Cooper's Agent IQ and Pyro to merge origination and servicing, automate tasks, and increase productivity and conversion.

\$500M +Run-Rate Synergies by 2027⁽⁵⁾

> 1:6 **American Mortgages**

Sources: Company website, press releases.

(1) \$60 million in revenue synergies from attachment of mortgage and title to Redfin's brokerage transactions and connecting brokerage and mortgage clients to Rocket's funnel of agents. \$140 million in cost synergies related to operations, duplicative G&A functions, marketing optimization, and public company costs. (2) Rocket's 377,000 origination clients include Redfin's 11,000 clients. (3) Industry recapture rate of 28% is average of 24% and 32% refinance retention rate, from June 2024 and December 2024 ICE Mortgage Monitor report, respectively. (4) 14-petabyte data lake includes Redfin's 4 petabytes of data. (5) \$100 million in revenue synergies from recapture rate uplift, title and closing attachment on Mr. Cooper DTC, and escrow and warehouse earnings optimization. \$400 million in cost synergies from Rocket's origination platform, Mr. Cooper's servicing platform, consolidating technologies and vendors, combining support services, and eliminating duplicative public company costs.

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