

Engineering, Industrial, and Infrastructure Services Market Update

Q2 2024

About Our Firm

Houlihan Lokey, Inc. (NYSE:HLI) is a leading global investment bank with expertise in mergers and acquisitions, capital markets, financial restructuring, and financial and valuation advisory.

Our firm is the trusted advisor to more top decision-makers than any other independent global investment bank.

CORPORATE FINANCE

2023 M&A Advisory Rankings All Global Transactions

	Advisor	Deals
1	Houlihan Lokey	352
2	Rothschild & Co	349
3	Goldman Sachs & Co	300
3	JP Morgan	300
5	Morgan Stanley	253

Source: LSEG (formerly Refinitiv). Excludes accounting firms and brokers.

No 1

Global M&A Advisor

Leading

Capital Markets Advisor

FINANCIAL RESTRUCTURING

2023 Global Distressed Debt & Bankruptcy Restructuring Rankings

	Advisor	Deals
1	Houlihan Lokey	73
2	PJT Partners Inc	64
3	Rothschild & Co	51
4	Lazard	37
5	Evercore Partners	27

Source: LSEG (formerly Refinitiv).

No. 1

Global Restructuring Advisor

1,700+

Transactions Completed Valued at More Than \$3.5 Trillion Collectively

FINANCIAL AND VALUATION ADVISORY

1999-2023 Global M&A Fairness Advisory Rankings

	Advisor	Deals
1	Houlihan Lokey	1,247
2	JP Morgan	1,035
3	Duff & Phelps, A Kroll Business	977
4	UBS	884
5	Morgan Stanley	716

Source: LSEG (formerly Refinitiv). Announced or completed transactions.

No. 1

Global M&A Fairness Opinion Advisor Over the Past 25 Years

2,000+

Annual Valuation Engagements

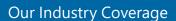


Learn more about how our advisors can serve your needs

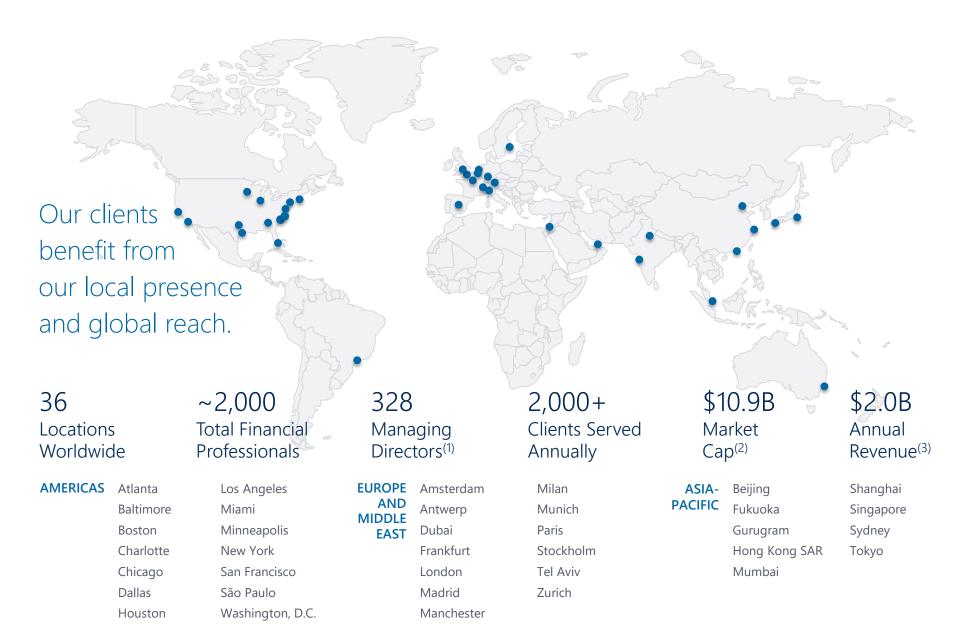
Corporate Finance



Financial and Valuation Advisory







- (1) As of June 30, 2024; excludes corporate MDs.
- (2) As of August 30, 2024.
- (3) LTM ended June 30, 2024.

Fully Integrated Financial Sponsor Coverage

29

Senior officers dedicated to the sponsor community in the Americas and Europe.

1,300+

Sponsors covered, providing market insights and knowledge of buyer behavior.

800+

Companies sold to financial sponsors over the past five years.



About Our Business Services Industry Group

Houlihan Lokey's Business Services Group combines extensive industry relationships with substantial experience to offer a broad array of M&A, corporate finance, restructuring, and financial and valuation advisory services to the business services industry.

2023 M&A Advisory Rankings All Global Business Services Transactions		
	Advisor	Deals
1	Houlihan Lokey	63
2	Rothschild & Co	46
3	Lincoln International	32
4	Clearwater International	31
5	Goldman Sachs & Co	27

Based on number of transactions and according to data provided by LSEG, Houlihan Lokey was ranked the

No. 1

investment bank for all global business services M&A transactions in 2023.



⊗HOST

Medical

Source: LSEG (formerly Refinitiv). Excludes accounting firms and brokers.

Featured Business Services Industry Transactions

















Centerbridge CDPQ

Industry Sector Coverage

We cover a broad array of sectors, with financial professionals dedicated to each of our primary coverage areas.



BPO Services



Equipmentas-a-Service



IT Services



Specialty Consulting and Risk Services



Transportation and Logistics



Engineering and Infrastructure



Facility and Residential Services



Marketing Services



Testing, Inspection, Certification, and Compliance



Environmental Services



HCM Services



Pharma Commercialization



Training and Education

Key Facts and Figures

170 +

Dedicated Business Services financial professionals.

63

Completed Business Services M&A/private placement transactions in CY23.

Our Engineering, Industrial, and Infrastructure Team

The engineering, industrial, and infrastructure (EI&I) sector operates within Houlihan Lokey's Business Services Group, which has earned a reputation for providing superior service and achieving outstanding results in M&A advisory, capital raising, restructuring, and financial and valuation advisory services.

Our clients run the gamut from early-stage businesses and midsized companies to large, publicly traded corporations. We understand that an industry driven by innovation and change requires the sophistication of an advisor who can think ahead of the market and utilize solid industry relationships to help advance your vision. We optimize client outcomes by running executed, competitive processes by focusing on deep domain knowledge to position for synergy and scarcity value and by leveraging our world-class strategic and private equity access to bring the right senior decision-makers to the negotiation table.

Featured Transactions















Subsector Coverage



Services



Industrial Services



Construction Software









Program/

Construction

Specialty Construction

Leadership



Scott Kolbrenner Managing Director SKolbrenner@HL.com +1 310.712.6524



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Contact Us

Please reach out to us to schedule a call to discuss this quarter's market update or to explore how we can serve your business needs.





Learn More About Us

Join Us at Our Upcoming Fall Conferences

Attendees will gain insights into the market dynamics and strategies employed within a variety of sectors and participate in insightful discussions on the state of the market and current issues.



Core Plus & Value-Add
Infrastructure Conference

Thursday, October 10, 2024 Lotte New York Palace

Tuesday, November 12, 2024 The St. Regis New York

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Past Presenters



























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75 +

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Disclaimer

Introduction

Engineering, Industrial, and Infrastructure Market Update

The EI&I industry continues to gain momentum, bolstered by persistent tailwinds such as aging infrastructure and the ongoing deployment of government funding. This robust growth is driven by the urgent need to retrofit or replace outdated systems and the surge in new construction projects supported by infrastructure initiatives in the U.S. and Europe. These dynamics create a favorable landscape for companies in the sector, offering substantial growth opportunities, especially through strategic acquisitions.

The first half of 2024 saw a notable increase in deal activity compared to the same period in 2023, driven by improved market sentiment among both strategic and financial investors, with continued demand for acquisition targets considered resilient and capable of achieving growth through potential cycles.

Overall, El&I deal volume is exceeding pre-pandemic levels. Mergers and acquisitions within the sector have experienced a surge in investments, driven by a growing need for specialized labor and the desire to compete in high-value, resilient end markets, such as transportation, water, power, renewables, industrials, healthcare, and education. 2024 is projected to maintain a strong trajectory for M&A, with private equity firms holding record levels of dry powder and current investments well positioned to capitalize on favorable market conditions.

In the public markets, EI&I companies have generally kept pace with broader equities, with infrastructure firms slightly outperforming. This trend is driven by evolving regulatory dynamics, ongoing government initiatives, and a sustained improvement in market sentiment within these industries.



Sources: S&P Capital IQ, Bain & Company

Featured Sector News

Government efforts persist in funding infrastructure, while strategic acquirers pursue acquisitions to improve their service offerings and address ongoing demand for critical infrastructure enhancement from both public and private sector customers.

Date	Company	Description	Article Link
6/27/2024	Jacobs	Jacobs has been selected to support the delivery of a \$1.2 billion expansion of FUJIFILM Diosynth Biotechnologies' large-scale biologics manufacturing site in Holly Springs, North Carolina. Upon completion, the site will be one of the largest cell culture contract manufacturing facilities in North America.	Read More
6/24/2024	flatiron	Flatiron has appointed Javier Sevilla Roca as CEO, elevating him from his previous role as President and COO. In his new position, Mr. Roca will continue to lead Flatiron's strategic initiatives in emerging growth markets, particularly in the transportation, water, and wastewater sectors, with a strong emphasis on resilience and sustainable mobility.	Read More
6/24/2024	NAVIFAC Navil Acades Equation, System Command	The U.S. Navy recently selected eight contractors to compete for up to \$3 billion in task orders for various construction, repair, and renovation projects, mostly in California. Most of the firm fixed-price task orders are expected to range between \$15 million and \$300 million and will cover design-build and design-bid-build projects at various facilities.	Read More
6/13/2024	SATES OF TRANSPORT	In late May, the U.S. Department of Transportation announced \$530 million in grants from the Infrastructure Investment and Jobs Act (IIJA) programs, including \$343 million from the Federal Transit Administration to improve rail transit accessibility in eight states. This marks the latest round of the IIJA's All Stations Accessibility Program.	Read More
6/12/2024	Federal Transit Administration	Federal officials have committed to closing the final funding gap—amounting to \$6.9 billion—in the \$16 billion Hudson Tunnel rail megaproject, enabling the Gateway Development Commission to proceed with the long-delayed, crucial link under the Hudson River between northern New Jersey and New York City.	Read More
6/7/2024	AECOM HUNT CLAYCO BOWA	Excavation and foundation work for Satellite Concourse 1, part of the \$8.5 billion O'Hare 21 Terminal Area expansion and modernization project, has begun. The \$1 billion Satellite Concourse 1 and its related infrastructure are being managed by a construction manager at-risk team, which is a joint venture of AECOM, Clayco, and Bowa Construction.	Read More
6/3/2024	MDTA Maryland Transportatior Authority	The effort to rapidly replace the collapsed Francis Scott Key Bridge in Baltimore officially began on May 31, when the Maryland Transportation Authority issued a request for proposals. The agency aims to have the new structure completed by fall 2028. Before being struck by the damaged container vessel M/V Dali on March 26, the bridge carried 40,000 vehicles per day.	Read More
5/20/2024	N V 5	NV5 has strengthened its subscription-based services with the acquisition of myBIMteam. Founded in 2003, myBIMteam offers comprehensive building digitization services on a subscription basis, catering to building owners, facility managers, and architects to enhance asset management, energy efficiency, and facility productivity.	Read More

Source: Press releases.

Featured Sector News (cont.)

Date	Company	Description	Article Link
5/13/2024	THE WITT HOUSE	Since the enactment of the IIJA in November 2021, the Biden administration has allocated approximately \$454 billion of \$1.2 trillion in IIJA funds, supporting more than 56,000 projects and funding awards. Funds continue to be deployed across key infrastructure areas, including roads, bridges, rail, airports, ports, waterways, water supply, manufacturing, and energy generation and transmission.	Read More
5/2/2024	Balfour Beatty	The Jacksonville Aviation Authority plans to break ground on Concourse B at Jacksonville International Airport on May 10, following several delays. The 170,000-square-foot concourse will include six passenger gates, concession areas, and a connecting corridor, with Balfour Beatty serving as the construction manager.	Read More
5/1/2024	wsp	WSP has acquired AKF, expanding its property and buildings practice across the northeastern U.S. Headquartered in New York, AKF is a specialized mechanical, electrical, and plumbing (MEP) firm that designs complex healthcare, science, technology, and mission-critical facilities.	Read More
5/1/2024	Stantec	Stantec has acquired Hydrock, a U.Kintegrated engineering design firm comprising 950 professionals. Founded in 1995 in Bristol, England, Hydrock has a nationwide presence with 22 locations across the U.K. and industry-renowned expertise providing solutions for major projects across fire safety, energy and sustainability, civil and structural, MEP, transportation, and environmental services.	Read More
4/29/2024	wood.	Wood has appointed Jennifer Richmond as CSO, a new role focused on driving the company's strategic growth across sustainability, energy, and materials. Since joining in 2022, Richmond has played a key role in developing and executing Wood's three-year growth strategy launched at its last Capital Markets Day in November 2022.	Read More
4/23/2024	State of California	The \$12 billion project to build a 218-mile, high-speed rail line between Las Vegas and Southern California kicked off with a ceremony at the planned Las Vegas station site. The zero-emission electric trains, capable of reaching 200 miles per hour, will run down the median of the I-15 Freeway, stopping in Las Vegas, Victor Valley, Hesperia, and Rancho Cucamonga.	Read More
4/17/2024	Bowman	Bowman announced the acquisition of Moore Consulting Engineers (Moore), an MEP and fire protection engineering firm based in Shamong, New Jersey. Founded in 2003, Moore provides specialized and generalized expertise in heating, ventilation, and air systems planning; electrical, lighting, photovoltaic solar, and low-voltage systems design; and fire protection and alarm system engineering.	Read More
4/15/2024	NIVI5	NV5 announced a strategic collaboration with Cadence Design Systems to qualify, design, and demonstrate ideal data center design conditions for AI data center platforms, including NVIDIA AI Compute systems. The intent of the collaboration is to develop the optimal data center environment for the fastest and most reliable data center hardware and software performance.	Read More

Source: Press releases.

Featured Sector News (cont.)

Date	Company	Description	Article Link
4/9/2024	wsp	WSP entered into an agreement to acquire 1A Ingenieros, a 250-employee Spanish consulting firm. The transaction will enhance WSP's capabilities in Spain in the power and energy sector, creating a multidisciplinary business in the region with a balanced portfolio across three core verticals: transportation and infrastructure, power and energy, and property and buildings.	Read More
4/8/2024	KBR	KBR has been awarded new contracts estimated at more than \$450 million to deliver highly technical systems engineering support and services to the U.S. government. Under these contracts, KBR will provide systems engineering, acquisition support, phenomenology expertise, and data science, as well as applied research, communications security infrastructure, and operations and maintenance support.	Read More
4/8/2024	AECOM Jacobs	Amtrak has selected ADVANCE, a joint venture of AECOM and Jacobs, as its project delivery partner for the \$6 billion Frederick Douglass Tunnel Program in Baltimore. The project will replace the 1.4-mile Baltimore and Potomac Tunnel with a new two-mile, dual-tube rail tunnel, aimed at improving passenger rail service through the aging, 150-year-old infrastructure.	Read More
4/8/2024	SKANSKA	The \$1.4 billion rebuild of Seattle's Portage Bay Bridge to meet current seismic resiliency standards was awarded to Skanska by the Washington State Department of Transportation (WSDOT). Skanska's design-build agreement with the WSDOT covers replacing the aging Portage Bay Bridge and building a landscaped lid over the highway that will be completed by 2030.	Read More
4/7/2024	G AtkinsRéalis	The developer of the \$3 billion Projet Mauricie, set to be one of Canada's largest green hydrogen projects, has awarded its first key engineering contract to AtkinsRéalis Inc. Green hydrogen produced by the project will be used to decarbonize long-haul transportation and industrial sectors and produce renewable natural gas.	Read More
4/3/2024	wsp	WSP has promoted Joe Sczurko to its global leadership team, nominating him to the role of President, USA. Mr. Sczurko joined WSP in 2022 through the acquisition of the Environment & Infrastructure business of John Wood Group.	Read More
4/2/2024	BECHTEL	TerraPower has become the first U.S. developer of an advanced nuclear power plant to seek a federal construction and operation permit to test its technology at a commercial scale. Bechtel was awarded the EPC contract in 2020 for the project, which is set to be completed possibly by 2028 at an estimated \$4 billion cost, about half of which will be covered by U.S. Energy Department funding.	Read More
4/1/2024	∧E5C	Just months after beginning construction on its electric vehicle battery production facility in Florence County, South Carolina, AESC announced plans to build a second facility on the same 500-acre site. Initially launched in December 2022 with an \$810 million investment, the project will now double in size to meet production demands for BMW's Spartanburg assembly plant when operations start in 2026.	Read More

Source: Press releases.

Featured Transactions Executed by Houlihan Lokey's Team

Houlihan Lokey Advises TranSystems



- TranSystems, a portfolio company of Sentinel Capital Partners, has merged with Gannett Fleming, a portfolio company of OceanSound Partners.
- TranSystems is a leading engineering and design firm dedicated to U.S. transportation for nearly 60 years, with dominant positions in bridge, highway, mass transit, and multi-modal projects.
- Founded in 1995, Sentinel Capital Partners is a private equity firm investing in management buyouts, acquisitions of family businesses, corporate divestitures, industry consolidations, and going-private transactions in the U.S. and Canada.
- Gannett Fleming is an engineering and architecture firm providing comprehensive infrastructure solutions across various markets, including transportation, life sciences, water resources, education, industrial, federal, power, and energy.
- OceanSound Partners is a private equity firm that pursues control investments in technology and technology-enabled services companies serving government and enterprise end markets.
- Houlihan Lokey served as the lead financial advisor to TranSystems and assisted in marketing, structuring, and negotiating the transaction on behalf of TranSystems.

Houlihan Lokey Advises CHA Consulting



- CHA Consulting (CHA), a portfolio company of First Reserve, has been acquired by H.I.G. Capital.
- CHA is an innovative, full-service engineering, design, consulting, and program
 management firm providing a wide range of technology-enhanced services to public,
 private, and institutional clients.
- Founded in 1983, First Reserve is a leading global private equity firm that has raised more than \$33 billion of aggregate capital since inception.
- H.I.G. Capital is a leading global alternative investment firm with \$60 billion of capital under management and has invested in 400+ companies worldwide.
- Houlihan Lokey served as the lead financial advisor and assisted in marketing, structuring, and negotiating the transaction on behalf of CHA and First Reserve.

Houlihan Lokey Advises Stratus Team



- Stratus Team (Stratus), a portfolio company of Godspeed Capital, has agreed to be acquired by Brightstar Capital Partners.
- Stratus is a full-service engineering and architecture platform catering to a balanced mix of large-budget public and private clients.
- Founded in 2020, Godspeed Capital is a lower-middle-market private equity firm focused on defense and government services, solutions, and technology.
- Brightstar Capital Partners invests capital, operational experience, and a broad relationship network to build platforms focused on the industrial, manufacturing, and services sectors.
- Houlihan Lokey served as the sole financial advisor and assisted in marketing, structuring, and negotiating the transaction on behalf of Stratus.

Houlihan Lokey Advises Consor Holdings



- Consor Holdings (Consor), a portfolio company of Keystone Capital, has been acquired by New Mountain Capital.
- Consor is a leading North American transportation and water infrastructure consulting firm offering planning, engineering design, structural assessment, program management, and construction services.
- Founded in 1994, Keystone Capital is a Chicago-based investment firm that takes majority positions in high-growth companies that are leaders in niche markets.
- New Mountain Capital is an investment firm with more than \$50 billion in assets under management that emphasizes business building and growth as it pursues long-term capital appreciation.
- Houlihan Lokey served as a financial advisor to Consor and Keystone.



Engineering, Industrial, and Infrastructure M&A Highlights

Deal Volume

411 367 363 298 282 197 2020 2021 2023 2019 2022 YTD 2024

Notable Transactions

Date	Acquirer	Target
8/7/2024	OCEANSOUND GANNETT FLEMING	TRANSYSTEMS
7/1/2024	BRIGHTSTAR CAPITAL PARTNERS	5 STRATUS
6/27/2024	Bernhard Capital Partners	BRAILSFORD& DUNLAWEY
6/27/2024	CVC	MGroupServices
6/19/2024	iCG	Granlund
6/17/2024	ØARES SEARCHLIGHT	RSK
6/3/2024	NEW MOUNTAIN CAPITAL	consor
5/13/2024	gue connultaves.	Creighton Manning
5/7/2024	STERLING	verdantas
5/2/2024	COBEPA MUBADALA bpifrance	SOCOTEC
4/17/2024	Bowman	MOORE a Bowman company
4/16/2024	Bernhard Capital Partners	Strategic Management Solutions LLC
4/11/2024	Blackstone	Winthrop Technologies
4/9/2024	wsp	1AIngenieros

Key Takeaways

In the first half of 2024, transaction volume showed outsized growth relative to the same period across previous years.

Additionally, increased infrastructure spending across a variety of resilient end markets has driven project backlog and opportunities for platforms to grow through acquisitions to address critical needs across key areas of focus.

Acquisition targets have offered buyers density in high-growth geographies, enhanced service capabilities, expanded customer bases, and furthered capabilities in complex industrial projects.

Source: S&P Capital IQ. Note: Data as of June 30, 2024.



Capital Markets

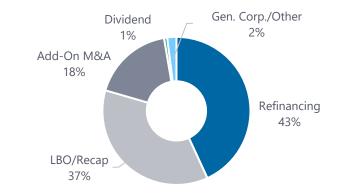
Direct Lending Volume

Direct lending volume in 2023 exceeded \$148 billion, inching past 2022's \$144.8 billion volume, driven by a substantial secondhalf rally as well as a boost in jumbo financings.



Use of Proceeds⁽¹⁾

Unitranche volume surged to new heights over the past few years as the private credit market took increasing market share from the broadly syndicated market, given its ability to provide large commitments, speed, and flexibility.



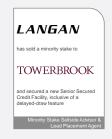
Sources: DLD Weekly, KBRA DLD, LCD. (1) May 2024 volume by proceeds.

Featured Recent Capital Markets Transactions



Sale of Minority Stake

ENTRUST is the nation's premier consulting services platform serving utility, renewables, and other critical infrastructure end markets. Houlihan Lokey served as the exclusive financial advisor and assisted in marketing, structuring, and negotiating the transaction on behalf of ENTRUST and Kohlberg.



Sale of Minority Stake

Langan is a leading provider of comprehensive environmental and engineering consulting services to a broad array of clients on a national and international scale. Houlihan Lokey served as the lead financial advisor and placement agent to Langan, assisting in arranging, structuring, and negotiating the concurrent sale of a minority equity stake in and debt financings on behalf of the company.

Equity Market Index Performance

LTM June 2024 Performance



Strong Performance in 1H 2024 69.6% Infrastructure

Services

Services

Engineering

and Design

Infrastructure

Services

S&P 500

Engineering and Design

(1.1)%

22.5% S&P 500

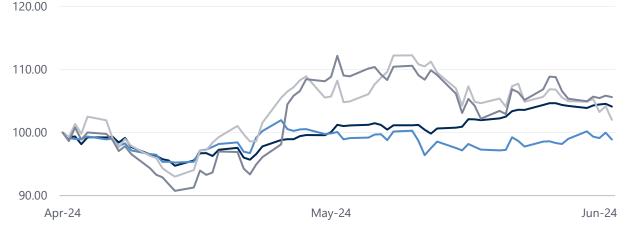
Positive market sentiment across the first half of 2024 has led to outsized performance across the El&I sectors.

The Houlihan Lokey Infrastructure Services Index is up 69.6% over the LTM June 2024 period, considerably outperforming the S&P 500 index, which is up 22.5% during the same period.

Both state and federal funding initiatives, including the IIJA, continue to create opportunities and drive growth for EI&I firms.

In April–June 2024, the S&P 500 underperformed compared to the infrastructure sector, and only slightly better than industrial services.

April–June 2024 Performance



Source: S&P Capital IQ.

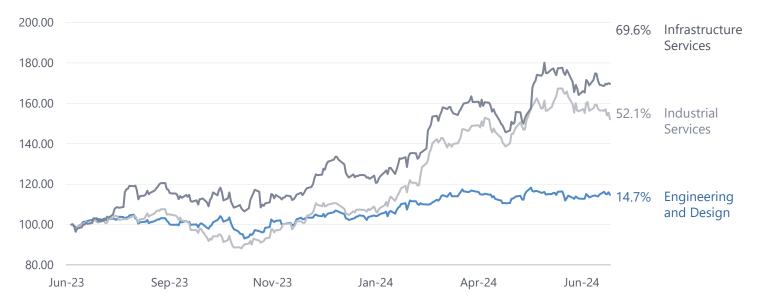
Notes: Data as of June 30, 2024. All share prices are rebased to 100.

The Houlihan Lokey Infrastructure Services, Industrial Services, and Engineering Services Indexes consist of a diversified set of 38 companies. See page 17 for a complete list.

Equity Market Index Performance

Engineering, Industrial, and Infrastructure Subsectors

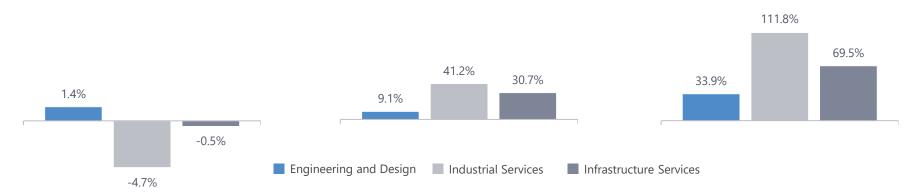
LTM June 2024 Performance by Subsector



One-Month Performance

2024 Performance

Three-Year Performance



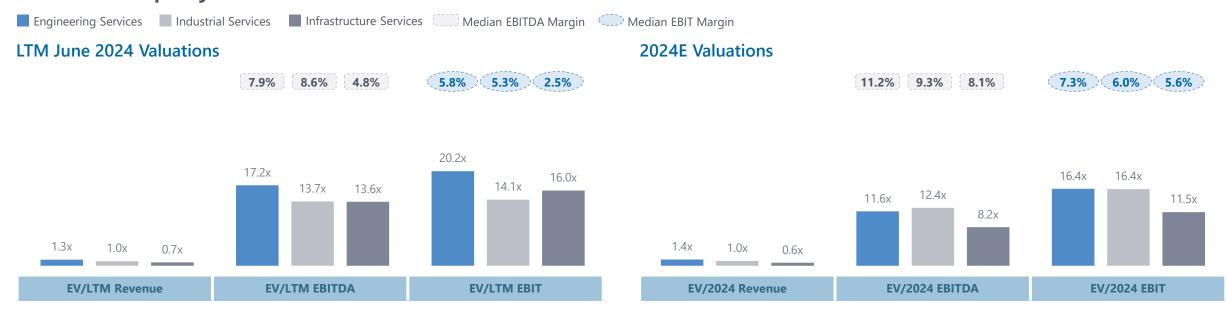
Source: S&P Capital IQ.

Notes: Data as of June 30, 2024. All share prices are rebased to 100.

Robust Market Performance

Despite the persistent high-interest-rate environment, the EI&I public markets showcased strong performance in the first half of 2024. This demonstrates the industry's robust resilience and sustained positive market trends, bolstering investor confidence as they continue to actively deploy capital across the sector.

Public Company Valuations



Engineering Services





























Industrial Services





























Infrastructure Services





















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