

Houlihan  
Lokey

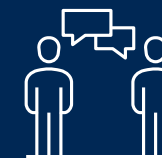
Engineering, Industrial,  
and Infrastructure  
Services Market Update

Q2 2025

# About Our Firm

Houlihan Lokey, Inc. (NYSE:HLI) is a leading global investment bank with expertise in mergers and acquisitions, capital solutions, financial restructuring, and financial and valuation advisory.

Our firm is the trusted advisor to more top decision-makers than any other independent global investment bank.



## CORPORATE FINANCE

2024 M&A Advisory Rankings  
All Global Transactions

Advisor	Deals
<b>1 Houlihan Lokey</b>	<b>415</b>
2 Rothschild & Co	406
3 Goldman Sachs & Co	371
4 JP Morgan	342
5 Morgan Stanley	309

Source: LSEG (formerly Refinitiv).  
Excludes accounting firms and brokers.

**No. 1**  
Global M&A Advisor

**Leading**  
Capital Solutions Group

## FINANCIAL RESTRUCTURING

2024 Global Distressed Debt &  
Bankruptcy Restructuring Rankings

Advisor	Deals
<b>1 Houlihan Lokey</b>	<b>88</b>
2 PJT Partners Inc	59
3 Rothschild & Co	48
4 Lazard	44
5 Perella Weinberg Partners LP	40

Source: LSEG (formerly Refinitiv).

**No. 1**  
Global Restructuring Advisor

**1,800+**  
Transactions Completed Valued at  
More Than **\$3.8 Trillion** Collectively

## FINANCIAL AND VALUATION ADVISORY

2000–2024 Global M&A  
Fairness Advisory Rankings

Advisor	Deals
<b>1 Houlihan Lokey</b>	<b>1,243</b>
2 Duff & Phelps, A Kroll Business	1,045
3 JP Morgan	1,020
4 UBS	792
5 Morgan Stanley	698

Source: LSEG (formerly Refinitiv).  
Announced or completed transactions.

**No. 1**  
Global M&A Fairness Opinion  
Advisor Over the Past 25 Years

**2,000+**  
Annual Valuation Engagements

Learn more about how  
our advisors can serve  
your needs:

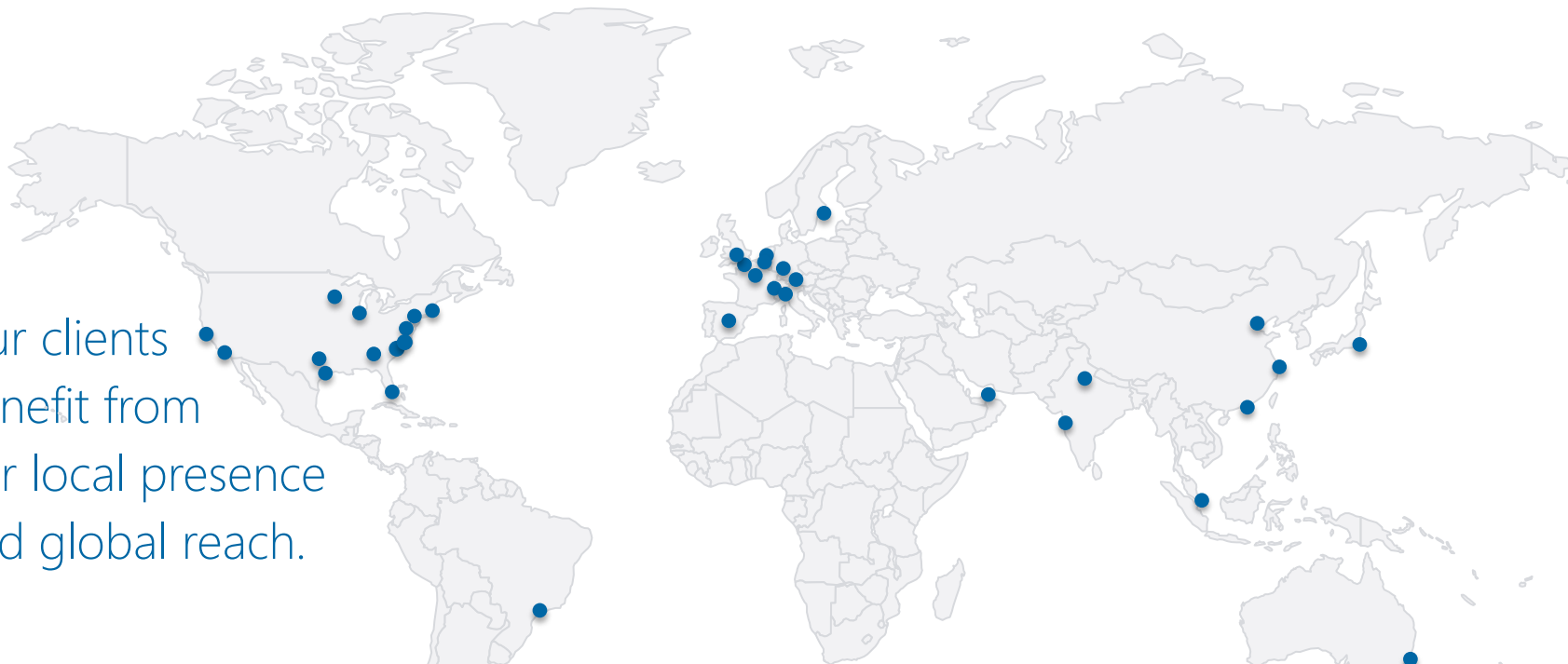
Corporate Finance →

Financial Restructuring →

Financial and  
Valuation Advisory →

Our Industry Coverage →

Our clients benefit from our local presence and global reach.



**34** Locations Worldwide      **~2,000** Total Financial Professionals      **347** Managing Directors<sup>(1)</sup>      **2,000+** Clients Served Annually      **\$13.41B** Market Cap<sup>(2)</sup>      **\$2.5B** Annual Revenue<sup>(3)</sup>

**AMERICAS**

Atlanta	Los Angeles
Baltimore	Miami
Boston	Minneapolis
Charlotte	New York
Chicago	San Francisco
Dallas	São Paulo
Houston	Washington, D.C.

**EUROPE AND MIDDLE EAST**

Amsterdam	Milan
Antwerp	Munich
Dubai	Paris
Frankfurt	Stockholm
London	Zurich
Madrid	
Manchester	

**ASIA-PACIFIC**

Beijing	Shanghai
Gurugram	Singapore
Hong Kong SAR	Sydney
Mumbai	Tokyo

## Fully Integrated Financial Sponsor Coverage

**26**

Senior officers dedicated to the sponsor community in the Americas and Europe.

**1,900+**

Sponsors covered, providing market insights and knowledge of buyer behavior.

**850+**

Companies sold to financial sponsors over the past five years.



(1) As of June 30, 2025.  
 (2) As of July 31, 2025.  
 (3) LTM ended June 30, 2025.

# About Our Business Services Industry Group

Houlihan Lokey's Business Services Group combines extensive industry relationships with substantial experience to offer a broad array of M&A, corporate finance, restructuring, and financial and valuation advisory services to the business services industry.

2024 M&A Advisory Rankings  
All Global Business Services Transactions

Advisor	Deals
<b>1 Houlihan Lokey</b>	<b>86</b>
2 Rothschild & Co	62
3 Goldman Sachs & Co	54
4 Benchmark International	49
5 JP Morgan	46

Source: LSEG (formerly Refinitiv).  
Excludes accounting firms and brokers.

Based on number of transactions and according to data provided by LSEG (formerly Refinitiv), Houlihan Lokey was ranked the **No. 1** investment bank for all global business services M&A transactions.



## Featured Business Services Industry Transactions

 <b>Starstek</b> <small>CST CAPITAL PARTNERS</small> Starstek, Inc. has been acquired by funds managed by CST Management Limited. <i>Financial Advisor</i>	 <b>GANNETT FLEMING</b> <small>OCEANSOUND PARTNERS</small> Gannett Fleming has received a strategic investment from Oceansound Partners. <i>Financial Advisor</i>	 <b>SHAMROCK PARTNERS</b> <small>CenterOak PARTNERS</small> <small>REPUBLIC</small> Shamrock Environmental Corp., a portfolio company of CenterOak Partners, has been acquired by Republic Services. <i>Sellside Advisor</i>	 <b>RELAM</b> <small>PACELINE</small> Relam, a portfolio company of Paceline Equity Partners. Second Lien Term Loan & DDTL Refinancing & Dividend Recapitalization \$135,000,000 <i>Exclusive Placement Agent</i>	 <b>MARIANI PREMIER GROUP</b> <small>CI CAPITAL PARTNERS</small> Mariani Premier Group, a portfolio company of CI Capital Partners. Revolver, Term Loan & Delayed Draw Term Loan Refinancing & Growth Capital \$740,000,000 <i>Exclusive Placement Agent</i>	 <b>Kelly</b> <small>MOTION RECRUITMENT</small> <small>LITTLEJOHN &amp; CO.</small> Kelly has acquired Motion Recruitment, a portfolio company of Littlejohn & Co. <i>Buy-side Advisor</i>
 <b>COMPASS MSP</b> <small>ABELLUS CAPITAL</small> CompassMSP, LLC has been acquired by Abellus Capital, LLC. <i>Sellside Advisor</i>	 <b>Huge IPG</b> <small>Hero DIGITAL</small> <small>AEA</small> Huge, a subsidiary of The Interpublic Group of Companies, has strategically combined with Hero Digital, a portfolio company of AEA Investors. <i>Sellside Advisor</i>	 <b>COOPER PARRY</b> <small>WATERLANE EQUITY</small> <small>LEE</small> Cooper Parry, a portfolio company of Waterlane Private Equity, has been acquired by Lee Equity Partners. <i>Sellside Advisor</i>	 <b>Odyssey</b> <small>SGS</small> Applied Technical Services, a portfolio company of Odyssey Investment Partners, has agreed to be acquired by SGS. <i>Lead Sellside Advisor</i>	 <b>Challenger</b> <small>MARLIN EQUITY PARTNERS</small> <small>RICHARDSON WATSON</small> <small>TRULINK CAPITAL</small> Challenger Optimization Inc., a portfolio company of Marlin Equity Partners, has been acquired by Richardson Sales Performance, a portfolio company of TruLink Capital. <i>Sellside Advisor</i>	 <b>DEPENDABLE</b> <small>KNIGHT TRANSPORTATION</small> <small>SWIFT</small> Dependable Highway Express's LTL division has been acquired by Knight Transportation and Swift Transportation. <i>Sellside Advisor</i>

Tombstones included herein represent transactions closed from 2022 forward.

## Industry Sector Coverage

We cover a broad array of sectors, with financial professionals dedicated to each of our primary coverage areas.



BPO Services



Education Technology and Services



Engineering and Infrastructure



Environmental Services



Equipment-as-a-Service



Facility and Residential Services



HCM Services



IT Services



Marketing Services



Specialty Consulting and Risk Services



Testing, Inspection, Certification, and Compliance



Transportation and Logistics

## Key Facts and Figures

~170

Dedicated Business Services Financial Professionals

86









Completed Business Services M&A/Private Placement Transactions in CY24

# Our Engineering, Industrial, and Infrastructure Team

The engineering, industrial, and infrastructure (EI&I) team operates within Houlihan Lokey's Business Services Group, which has earned a reputation for providing superior service and achieving outstanding results in M&A advisory, capital-raising, restructuring, and financial and valuation advisory services.

Our clients run the gamut from early-stage businesses and mid-sized companies to large, publicly traded corporations. We understand that an industry driven by innovation and change requires the sophistication of an advisor who can think ahead of the market and utilize solid industry relationships to help advance your vision. We optimize client outcomes by running executed, competitive processes, by focusing on deep domain knowledge to position for synergy and scarcity value, and by leveraging our world-class strategic and private equity access to bring the right senior decision-makers to the negotiation table.

## Recent Featured Transactions

 <b>DCCM</b> WHITE WOLF CAPITAL GROUP Court Square Capital Partners has acquired DCCM, a portfolio company of White Wolf Capital Group Buyside Advisor	 <b>RAILPROS</b> LITTLEJOHN & CO. Littlejohn & Co. has acquired RAILPROS, a portfolio company of Court Square Buyside Advisor	 <b>IGS</b> J.F. Lehman & Company AMERICAN SECURITIES Integrated Global Services, a portfolio company of J.F. Lehman & Company, has been acquired by American Securities Sellside Advisor	 <b>ICCS</b> STONE ARCH CAPITAL <b>stellex</b> INDUSTRIAL CONSTRUCTION SERVICES Industrial Construction Services, a portfolio company of Stone Arch Capital, has been acquired by Stellex Capital Management Sellside Advisor
 <b>Berkshire Partners</b> <b>EPC</b> ELECTRIC POWER ENGINEERS <b>LIME ROCK NEWENERGY</b> Berkshire Partners has acquired Electric Power Engineers, a portfolio company of Lime Rock New Energy Buyside Advisor	 <b>LANDMARK</b> <b>GRAYCLIFF PARTNERS</b> <b>cerberus</b> Landmark Structures, a portfolio company of Graycliff Partners, has been acquired by Cerberus Sellside Advisor	 <b>PFES</b> The Planet Group <b>Odyssey</b> <b>QURLUS</b> PFES, a subsidiary of The Planet Group, a portfolio company of Odyssey, has been acquired by Qurlus, a portfolio company of New Mountain Capital Sellside Advisor	 <b>TRANSYSTEMS</b> <b>Sentinel</b> <b>GANNETT FLEMING</b> <b>OCEANSOUND PARTNERS</b> TransSystems, a portfolio company of Sentinel Capital Partners, has merged with Gannett Fleming, a portfolio company of OceanSound Partners Sellside Advisor

## Subsector Coverage



Construction Services



Construction Software



E&C Consulting



Engineering and Design



Industrial Services



Infrastructure Services



Program/Construction Management



Specialty Construction

## Leadership



**Casey Schwartz**  
 Managing Director  
[CRSchwartz@HL.com](mailto:CRSchwartz@HL.com)  
 +1 310.789.5737



**Ranon Kent**  
 Managing Director  
[RKent@HL.com](mailto:RKent@HL.com)  
 +1 310.712.6523



**Scott Sergeant**  
 Managing Director  
[SSergeant@HL.com](mailto:SSergeant@HL.com)  
 +1 646.431.9065



**Sebastian Weindel**  
 Director  
[Sebastian.Weindel@HL.com](mailto:Sebastian.Weindel@HL.com)  
 +49 89 41312126



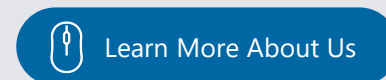
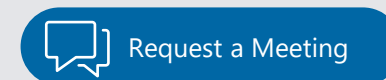
**Ronnie Grenier-Hemphill**  
 Vice President  
[RGrenier@HL.com](mailto:RGrenier@HL.com)  
 +1 310.789.5790



**Tomi Williams**  
 Vice President  
[Tomi.Williams@HL.com](mailto:Tomi.Williams@HL.com)  
 +1 310.788.5330

## Contact Us

Please reach out to us to schedule a call to discuss this quarter's market update or to explore how we can serve your business needs.





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Disclaimer

# Introduction

## Engineering, Industrial, and Infrastructure Market Update

The EI&I industry continues to experience strong growth, fueled by the ongoing need to upgrade aging systems and expand critical infrastructure.

Public and private funding initiatives across the U.S. and Europe have focused on modernization projects and new developments. These trends provide a thriving environment for companies in the industry, with growing project pipelines driving sustained organic growth and opening doors for expansion through strategic acquisitions.

Deal activity in the first half of 2025 accelerated relative to the same period in 2024, driven by renewed market optimism across strategic and financial sponsors. Investor appetite remained strong for assets exhibiting durable performance and the ability to navigate through varying macroeconomic environments.

Despite ongoing macroeconomic challenges, EI&I deal volume has proven robust. The sector maintained momentum in M&A activity, driven by an intensified focus on high-value, durable end markets, including transportation, water, power, renewables, industrials, data centers, healthcare, and education, with slowdowns most visible in sectors with higher sensitivity to interest rates, such as residential or commercial development. M&A activity is projected to persist in the second half of 2025 and into 2026, supported by strategically positioned investments that will benefit from favorable market dynamics and a growing number of companies actively seeking exit opportunities from prior deals.

In public markets, EI&I companies have largely aligned or outpaced broader equity trends, with infrastructure and industrial services firms standing out as leaders. This outperformance is fueled by shifting regulatory frameworks, sustained government initiatives, and an overall uptick in confidence across the sector.

As of Q2 2025, the recent transition in U.S. administration has introduced uncertainty around potential shifts in infrastructure policy. Rather than direct federal investment, tariffs are expected to be the primary tool to encourage additional reshoring of manufacturing and other critical industries. While the effectiveness of this approach remains to be seen, and may contribute to short-term inflationary pressure on key input costs, the overarching objective of strengthening U.S. infrastructure remains a rare point of bipartisan alignment. Notably, a broad set of existing funding mechanisms provides a solid foundation for sustained infrastructure investment.




Source: S&P Capital IQ.











## Featured Sector News

As infrastructure funding holds steady at the federal and local levels, strategic players are ramping up acquisition activity to position themselves for long-term sector demand.

Date	Company	Description	Article Link
6/28/2025	<b>State of New York</b>	New York announced plans to develop at least 1 GW of advanced nuclear power, overseen by the New York Power Authority. The project aims to support the clean energy needs of significant investments like Micron's semiconductor plant. Construction is expected to create 1,600 jobs.	<a href="#">Read More</a>
6/23/2025	<b>State of California</b>	Los Angeles has made significant progress in recovery efforts following the devastating wildfires. In collaboration with FEMA, the U.S. Army Corps of Engineers has played a vital role in clearing ash and debris from the Eaton and Palisades burn areas, paving the way for reconstruction.	<a href="#">Read More</a>
6/23/2025	<b>AECOM</b>	AECOM has been appointed as the technical advisor for VicGrid, a Victorian government agency in Australia. The partnership focuses on developing renewable energy zones and modernizing Victoria's energy grid, including connecting offshore wind resources.	<a href="#">Read More</a>
6/18/2025	<b>Bowman</b>	Bowman has been chosen as the lead engineer for a \$24 million water system upgrade in Del Norte, Colorado. The project involves replacing 57,000 feet of pipeline, 790 service lines, 50 fire hydrants, and valves, addressing the issues of a 60-year-old system.	<a href="#">Read More</a>
6/11/2025		WSP Global Inc. has announced its acquisition of Ricardo PLC, a U.K.-based strategic and engineering consultancy firm, for £363.1 million. Ricardo specializes in the energy, environment, rail, and automotive sectors and has 2,700 professionals across more than 20 countries.	<a href="#">Read More</a>
6/11/2025		The U.S. Department of Transportation has cleared 1,065 grant agreements, worth nearly \$10 billion, from a backlog of 3,200 awards. This includes a \$127 million grant for Cincinnati's Western Hills Viaduct replacement project. The effort focuses on reducing red tape and expediting infrastructure development.	<a href="#">Read More</a>
6/10/2025		U.S. Energy Secretary Christopher Wright has emphasized prioritizing nuclear projects through the DOE Loan Programs Office, allocating \$750 million in credit subsidies for commercial nuclear technologies. This shift focuses on nuclear innovation while reducing support for wind, solar, and EV-related projects.	<a href="#">Read More</a>
6/9/2025		AtkinsRéalis and EDF have signed a global nuclear collaboration agreement to enhance their partnership in nuclear energy. The collaboration focuses on engineering support, equipment provisioning, operational excellence, and waste management.	<a href="#">Read More</a>





Source: Press releases.

## Featured Sector News (cont.)

Date	Company	Description	Article Link
5/28/2025		<p>AtkinsRéalis has secured a \$450 million contract with Ontario Power Generation for the Darlington small modular reactor (SMR) project. This 300-megawatt SMR will power 300,000 homes and is Canada's first nuclear new build in 30 years. The project is set for completion by 2030.</p>	<a href="#">Read More</a>
5/21/2025		<p>NV5 has expanded its data center capabilities in South Korea by integrating SA Bricks, a specialist in commissioning and energy marshalling. This move positions NV5 for accelerated growth in the region, driven by increasing demand for cloud computing and AI infrastructure.</p>	<a href="#">Read More</a>
5/21/2025		<p>Canada's Nuclear Waste Management Organization has selected WSP, Kiewit, and Hatch to design and build a \$3.2 billion deep geological repository for spent nuclear fuel in Ontario. Construction will begin in 2033, and operations will start in 2045.</p>	<a href="#">Read More</a>
5/19/2025		<p>Jacobs announced a collaboration with NVIDIA to optimize data centers using the Omniverse Blueprint for AI factory digital twins. This initiative will enhance design, simulation, and operations, creating efficient and resilient AI factories with improved power, cooling, and network systems.</p>	<a href="#">Read More</a>
5/15/2025		<p>Acuren Corp. and NV5 Global, Inc., have merged, creating a \$2 billion revenue company specializing in testing, inspection, certification, compliance (TICC), and engineering services. The merger is expected to generate \$20 million in cost synergies and expand service offerings globally.</p>	<a href="#">Read More</a>
5/14/2025		<p>Saudi Arabia has awarded Bechtel and Parsons contracts for Riyadh's \$7.2 billion King Salman International Airport expansion. Set for completion by 2030, the airport will accommodate 120 million passengers annually and increase capacity to 185 million by 2050.</p>	<a href="#">Read More</a>
5/13/2025		<p>Wood has partnered with Rare Element Resources (RER) to operate the \$66 million RER Demonstration Plant in Wyoming, which is partly funded by the DOE. The plant will refine rare earth elements like NdPr oxide, aiming to reduce U.S. reliance on imports and lower processing costs with innovative technology.</p>	<a href="#">Read More</a>
4/29/2025		<p>KBR has partnered with Samsara Eco to design a groundbreaking enzymatic recycling plant for plastics and textiles, set to open in 2028. The facility will use patented enzymes to recycle difficult materials like nylon 6,6, creating a circular economy with low-carbon solutions.</p>	<a href="#">Read More</a>

Source: Press releases.

## Featured Sector News (cont.)

Date	Company	Description	Article Link
4/28/2025		The U.S. Navy has awarded a \$990 million IDIQ contract to 12 firms for infrastructure projects across the Indo-Pacific region. The eight-year contract supports the Pacific Deterrence Initiative, with the first task order in the Philippines for a command facility, set to finish by July 2026.	<a href="#">Read More</a>
4/24/2025		MISTRAS Group has launched MISTRAS Data Solutions, unifying its data-driven services and technologies. This brand integrates advanced analytics, IoT, and real-time monitoring to enhance asset integrity, reduce downtime, and support industries like energy, aerospace, and manufacturing.	<a href="#">Read More</a>
4/14/2025		AtkinsRéalis has signed a definitive agreement to acquire a 70% stake in David Evans Enterprises, expanding its presence in the Western U.S. transportation, water, and renewables markets. This partnership will leverage combined expertise for large-scale infrastructure projects and enhance client services.	<a href="#">Read More</a>
4/2/2025		Kiewit has announced plans to build a 4.5-GW natural gas power plant in Pennsylvania, set to be North America's largest. The \$10 billion project, part of the Homer City Energy Campus, will include hydrogen-enabled turbines and create 10,000 construction jobs. Completion is expected by 2027.	<a href="#">Read More</a>

Source: Press releases.

# Featured Transactions Executed by the Houlihan Lokey Team

## Houlihan Lokey Advises Court Square Capital Partners



- Court Square Capital Partners (Court Square), a leading U.S. middle-market private equity firm, has acquired a majority stake in DCCM.
- Court Square focuses on the industrial, business services, healthcare, tech, and telecom sectors and has completed more than 245 platform investments.
- DCCM is a Texas-based diversified engineering services firm specializing in public sector infrastructure projects, including transportation, water, and power and utilities, among other key categories.
- Houlihan Lokey served as the financial advisor to Court Square.

## Houlihan Lokey Advises Littlejohn & Co.



- Littlejohn & Co., LLC (Littlejohn), a private investment firm based in Greenwich, Connecticut, has acquired RailPros from Court Square.
- Littlejohn is an investment firm focused on private equity and debt investments in growing middle-market industrial and services companies and has approximately \$8 billion in regulatory assets under management.
- RailPros is a leading provider of outsourced services to rail, utilities, and transportation clients. It offers turnkey safety management, engineering, utility observation, real estate permitting, project management, and construction management, as well as strategic consulting, safety, compliance, and technical training programs.
- Houlihan Lokey served as a financial advisor to Littlejohn.

## Houlihan Lokey Advises Integrated Global Services



- Integrated Global Services, Inc. (IGS), a J.F. Lehman & Company (JFLCO) portfolio company, has been acquired by American Securities.
- IGS is a leading global provider of proprietary, highly engineered asset integrity and environmental and efficiency technologies across diverse geographies and end markets.
- JFLCO is a leading middle-market private equity firm focused on the aerospace, defense, maritime, government, environmental, and infrastructure sectors.
- American Securities is a leading U.S. private equity firm that invests in market-leading North American companies with annual revenues generally ranging from \$200 million to \$2 billion.
- Houlihan Lokey served as the lead financial advisor to IGS and assisted in marketing, structuring, and negotiating the transaction on its behalf.

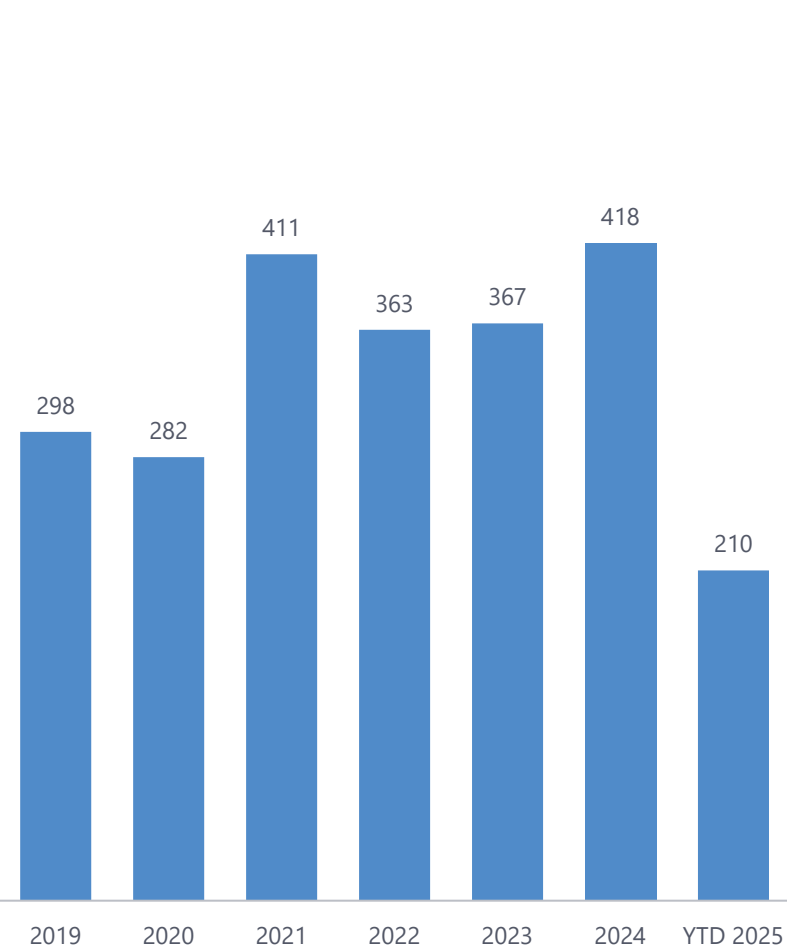
## Houlihan Lokey Advises Industrial Construction Services Holding



- Industrial Construction Services Holding, LLC (ICS), a portfolio company of Stone Arch Capital (Stone Arch), has been acquired by Stellex Capital Management (Stellex).
- ICS is a leading provider of mission-critical electrical solutions, including design solutions, industrial installations, in-plant service and maintenance, outage planning, low-voltage and medium-voltage cable and terminations, energy management, pipeline integrity, generator installation and maintenance, control systems installation, and repair.
- Stone Arch is a Minneapolis-based private investment firm that targets control investments in niche market leaders with revenue between \$20 million and \$150 million across various industries.
- Stellex is a private equity firm focusing on aerospace, defense, and government services, transportation and logistics, manufacturing, business services, industrial tech, and tech-enabled services companies. It has more than \$3.9 billion in assets under management.
- Houlihan Lokey served as ICS and Stone Arch's exclusive sellside financial advisor and assisted in initiating, structuring, and negotiating the transaction on their behalf.

# Engineering, Industrial, and Infrastructure M&A Highlights

## Deal Volume



Source: S&P Capital IQ.  
Note: Data as of June 30, 2025.

## Notable Transactions

Date	Acquirer	Target
6/30/2025	<b>Westwood</b>	<b>CSRS</b>
6/25/2025	<b>SQUARE</b>	<b>DCCM</b>
6/24/2025	<b>CHA</b>	<b>FALCON Engineering Services</b>
6/17/2025	<b>STERLING INFRASTRUCTURE, INC.</b>	<b>CEC</b>
6/5/2025	<b>Colliers</b>	<b>CAMBIUM Consulting &amp; Engineering</b>
5/28/2025	<b>STRATUS</b>	<b>Kilian Engineering, Inc.</b>
5/27/2025	<b>LITTLEJOHN &amp; Co.</b>	<b>RAILPROS</b>
5/21/2025	<b>rtm engineering consultants</b>	<b>ENGINEERED BUILDING SYSTEMS INC.</b>
5/15/2025	<b>ACUREN</b>	<b>NIV5</b>
5/14/2025	<b>ARA SERVICES PARTNERS</b> <b>KELSO</b>	<b>Galloway</b>
4/25/2025	<b>VORTEX companies</b>	<b>PRISM A YORTEX COMPANY</b>
4/23/2025	<b>AECOM</b>	<b>Allen Gordon</b>
4/9/2025	<b>KLEINFELDER</b>	<b>VK VEENSTRA &amp; KIMM, INC.</b>
4/8/2025	<b>verdantas</b>	<b>horizons Engineering</b>

## Key Takeaways

Transaction volume remained strong in the first half of 2025 compared with the same period in 2024, with the second quarter showing particularly strong momentum relative to Q1.

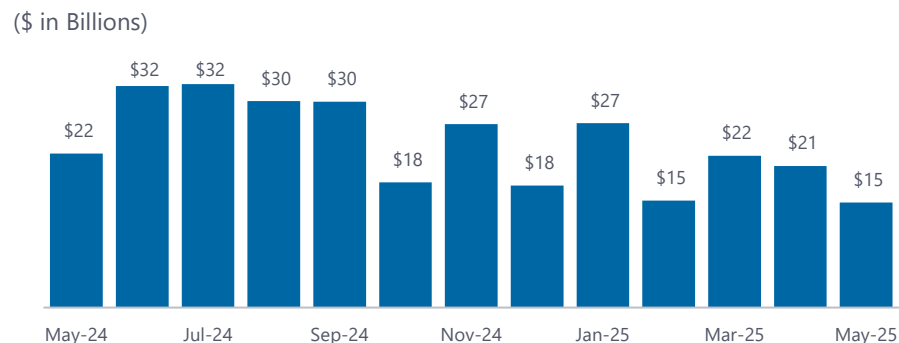
Resilient infrastructure investment across durable end markets has contributed to growing project pipelines and created acquisition-driven growth opportunities for platforms addressing essential sector demands.

Buyers have found acquisition targets attractive because of their presence in fast-growing regions, ability to strengthen service offerings, broaden customer reach, and support of technically demanding work.

# Capital Markets

## Direct Lending Volume

In May 2025, direct lending volume reached \$15 billion amid heightened public market volatility and a modest deal pace. Activity picked up toward month-end as market conditions stabilized and investor sentiment rebounded following early trade-related disruptions. Looking ahead to the second half of 2025, improved financing conditions and strong lender appetite are expected to further bolster M&A momentum.



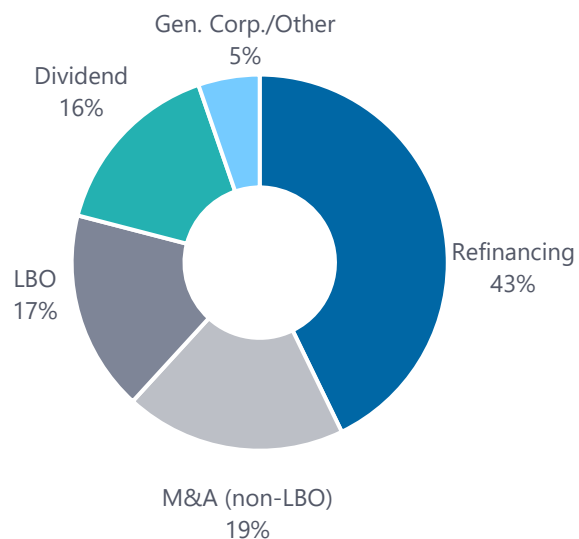
## Institutional Leveraged Loan Volume<sup>(1)</sup>

Following April's disruption, the loan market reopened in May and gained traction in June, as spreads tightened to decade lows and refinancings returned.

Year-to-date institutional loan volume reached \$223 billion, a 23% decrease compared with the same period in 2024, primarily due to a near 50% decline in refinancing activity. Despite the YTD decline, June alone saw more than \$15 billion of refinancing volume—the highest monthly total since February.

Sources: S&P LCD, LFI Weekly, Pensford, EPFR, BlackRock Credit Strategy, J.P. Morgan, Morningstar Direct weekly reports.

(1) As of June 26, 2025.

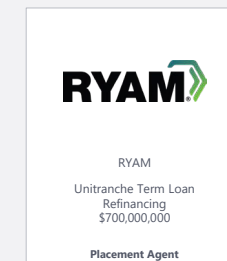


## Featured Recent Capital Solutions Transactions



### Houlihan Lokey Advises Excelitas

Excelitas is a leading industrial technology platform that provides sensing, detection, imaging, and specialty illumination solutions. Houlihan Lokey served as the exclusive placement agent to Excelitas, assisting the company in arranging, structuring, and negotiating the financing.



### Houlihan Lokey Advises Rayonier Advanced Materials

Rayonier Advanced Materials Inc. (NYSE:RYAM; RYAM) is a global leader in cellulose-based technologies, including high-purity cellulose specialties, a natural polymer commonly used in the production of filters, food, pharmaceuticals, and other industrial applications. Houlihan Lokey served as the placement agent to RYAM, assisting the company in arranging, structuring, and negotiating the financing.

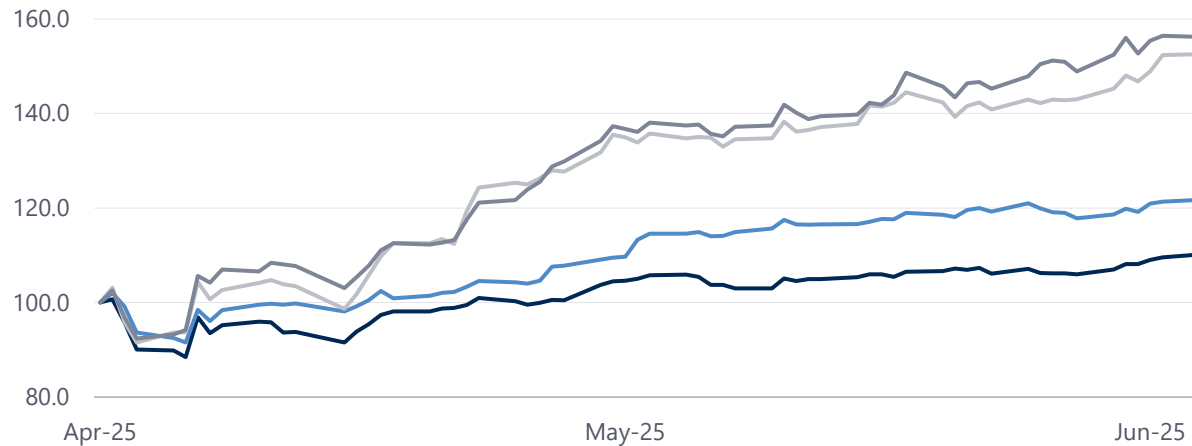
# Equity Market Index Performance

## LTM June 2025 Performance



- 75.6% Infrastructure Services
- 65.7% Industrial Services
- 18.5% Engineering and Design Services
- 13.3% S&P 500

## April to June 2025 Performance



- 56.2% Infrastructure Services
- 52.6% Industrial Services
- 21.7% Engineering and Design Services
- 10.2% S&P 500

## Strong Performance in H1 2025

Positive market sentiment across the first half of 2025 has contributed to notable performance across the EI&I sectors.

The Houlihan Lokey Infrastructure Services Index is up 75.6% over the LTM June 2025 period, considerably outperforming the S&P 500 index, up 13.3% during the same period.

In 2025, ongoing disbursements from major federal programs—such as the Infrastructure Investment and Jobs Act—alongside supportive state-level initiatives will continue to catalyze project activity and strategic growth across the EI&I landscape.

By the end of the April to June 2025 period, all tracked indices outperformed the S&P 500, with infrastructure services up 56.2%, industrial services up 52.6%, and engineering and design services up 21.7%.

Source: S&P Capital IQ.  
 Notes: Data as of June 30, 2025. All share prices are rebased to 100.  
 The Houlihan Lokey Infrastructure Services, Industrial Services, and Engineering Services Indexes consist of a diversified set of 37 companies. For a complete list, see page 16.

# Equity Market Index Performance

## Engineering, Industrial, and Infrastructure Subsectors

### LTM June 2025 Performance by Subsector



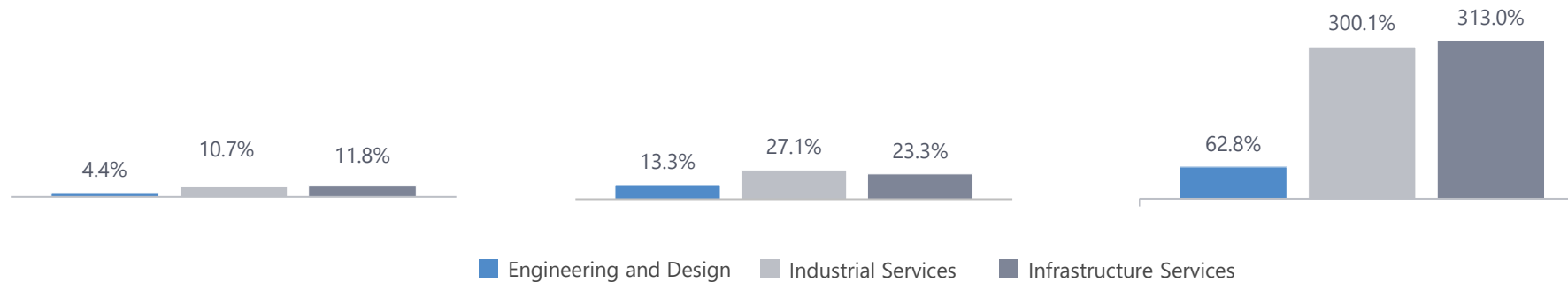
### Robust Market Performance

Amid ongoing macroeconomic uncertainty and geopolitical tensions, the EI&I public markets continued to strengthen in the first half of 2025. This performance highlights the sector's durability and ongoing investor conviction, as capital deployment remains active across key infrastructure, industrial, and engineering verticals.

### One-Month Performance

### 2025 Performance

### Three-Year Performance

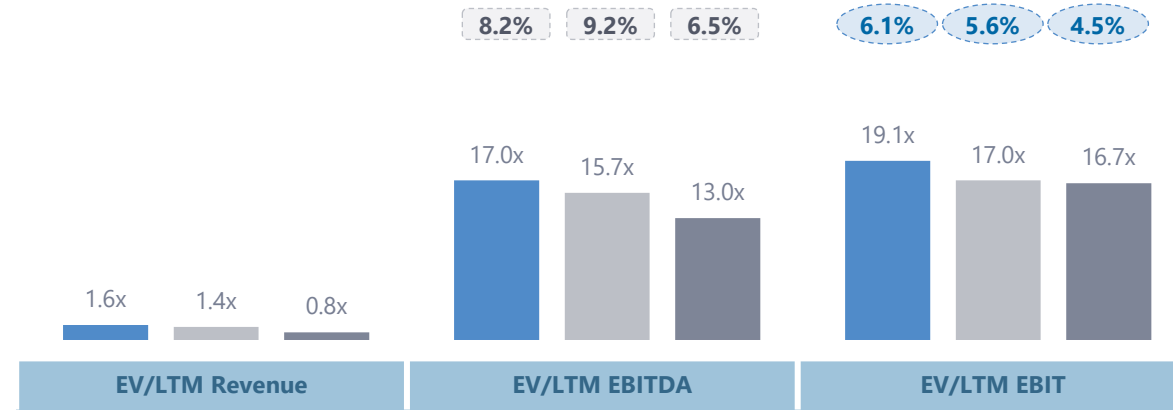


Source: S&P Capital IQ.  
Notes: Data as of June 30, 2025. All share prices are rebased to 100.

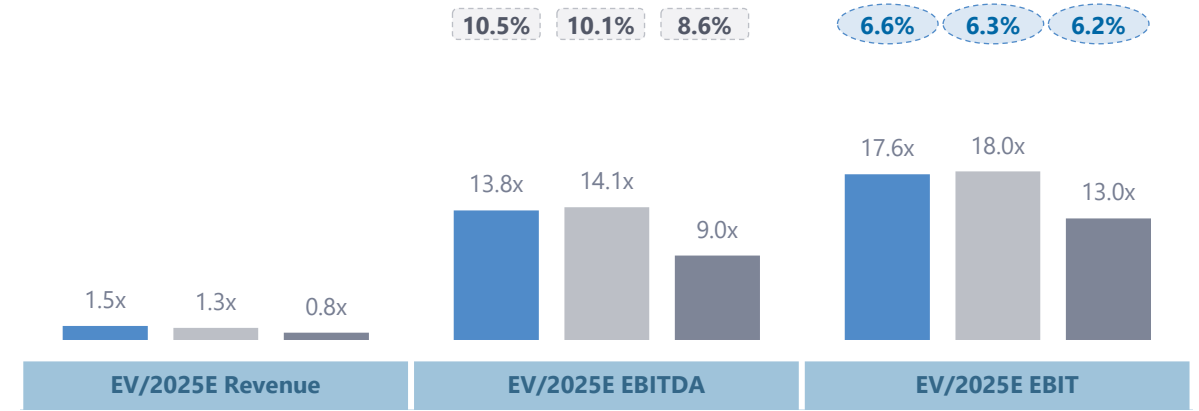
# Public Company Valuations

■ Engineering Services 
 ■ Industrial Services 
 ■ Infrastructure Services 
    Median EBITDA Margin 
    Median EBIT Margin

## LTM June 2025 Valuations



## 2025E Valuations



**Engineering Services** | AECOM | AtkinsRéalis | Bowman | FLUOR | Jacobs | KBR | N|V|5 | Stantec | TETRA TECH | WILLDAN | wood | Worley | WSP

**Industrial Services** | API GROUP | BILFINGER | COMFORT SYSTEMS USA | DYCOM | EMCOR | IES | LIMBACH | MasTec | MATRIX SERVICE | MISTRAS | MYR GROUP | PSC Primoris | QUANTA SERVICES, INC. | TEAM

**Infrastructure Services** | AECOM | Balfour Beatty | CONSTRUCTION PARTNERS INC. | GRANITE | NORTH AMERICAN CONSTRUCTION GROUP | ORION | SKANSKA | STERLING | Tutor Perini

Source: Trading multiples are based on share price, other market data, and broker consensus future revenue and earnings estimates from S&P Capital IQ as of June 30, 2025.

Note: Margins based on reported gross revenue and reported EBITDA in public filings.

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