

Human Capital Management Q2 2020 Overview

HOULIHAN LOKEY TECHNOLOGY, MEDIA & TELECOM GROUP

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Current Market Conditions for SaaS and Human Capital Management (HCM)

SaaS and HCM Comps—Q2 Update

Broad SaaS and HCM markets have been weathering the uncertainty, with median multiples up from 2019 and YoY

- SaaS trading multiples were up somewhat significantly at the end of the quarter
- Median SaaS was 10.3x revenue at the end of Q2 2020
- Median SaaS was 8.0x revenue at the end of Q4 2019
- Last year, median SaaS multiples were trading at 8.3x

- HCM trading has also enjoyed an increase during the broad market uncertainty
- Median HCM was 5.2x revenue at the end of Q2 2020
- Median HCM was 4.9x revenue at the end of Q4 2019
- Last year, median HCM multiples were trading at 4.8x

Despite Continued Macro Market Uncertainty, Capital Remains Highly Available

Many large strategics and financial sponsors are actively looking for acquisition and investment opportunities

- Private equity funds have record levels of dry powder
- Many private equity funds have recently closed large funds with active mandates and timelines to invest
- Billions of cash on public company balance sheets
- Many strategics and financial sponsors see a window for opportunistic investments and acquisitions, given the volatile climate
- Strategics will prioritize highly synergist and value purchase opportunities
- Early market uncertainty around leverage availability has also subsided, supporting investors' ability to remain aggressive for high-quality assets

- Many investors have solidified their current portfolio's needs and are actively looking for new investment opportunities in familiar industries/companies and pursuing roll-up strategies for many of their portfolio companies
- Despite availability of capital, the market uncertainty led to a Q2 2020 drop in M&A and investment activity—with further declines anticipated in Q3 2020
- PIPE investment activity has picked up substantially, and special situation and rescue financing deal flow has ramped up in sectors most impacted by the lockdown

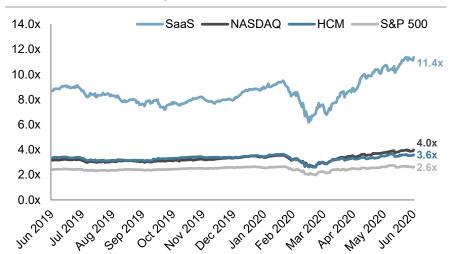
Evolving Deal Dynamics in an Uncertain Climate

Despite market uncertainty, investors are open for business and rapidly adapting to the current economic conditions

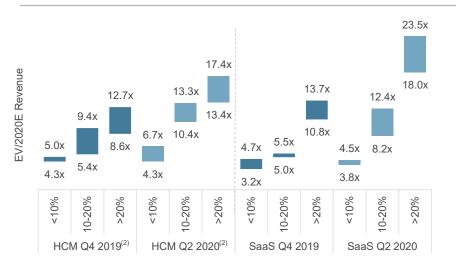
- With the deal pipeline down significantly in 1H 2020, buyers and investors are actively looking for quality investments, which is driving competitive tension in the market
- Fears of increasing competitive market dynamics are also encouraging buyers and investors to move quickly and aggressively on high-quality assets
- Deal processes will look to remain flexible as buyers/investors look to run diligence processes remotely and adjust to evolving macro climates
- Companies with high revenue visibility, strong unit economics, differentiated competitive positioning, and demonstrated financial model discipline will be favored in these more uncertain market conditions
- Although the impact varies across the market, companies have increasingly looked to their HCM executives as key strategic leaders throughout the pandemic. Despite different levels of volatility across the HCM landscape, HCM companies will largely benefit from companies' needs for increased digitalization and optimization, improved operational efficiencies, and driving employee culture and communications in the evolving workplace landscape

Macro Market Snapshot

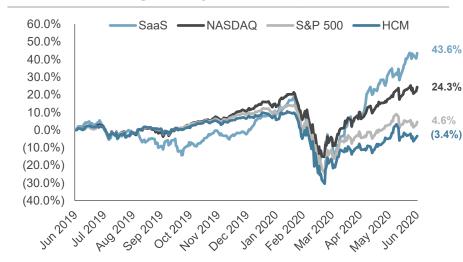
EV/NTM Revenue by Index



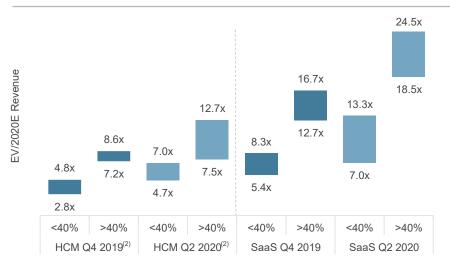
Valuation Remains Closely Tied to Revenue Growth⁽¹⁾



Share Price Weighted by Market Capitalization



Rule of 40: Premium on Growth + Profitability⁽¹⁾



Source: S&P Capital IQ—Data as of June 30, 2020.

⁽¹⁾ Ranges shown indicate median through top-quartile EV/2020E revenue.

Human Capital Management Landscape

			Talent Ac	cquisition				Core	e HR			Tale	ent Manage	ement	
	Sourcing	Recruitment Marketing	Assessments	Applicant Tracking	Hiring Tools	Onboarding	Payroll	HRIS	Workforce Management	Contingent Labor	Compensation and Benefits	Performance and Succession	Learning	Employee Engagement	Talent Analytics
	StepStone CAREER BUILDER TO randstad DHI		DDI psi	SAP ORACLE IEM Cums		Sterling Rackcheck First Advantage GIS Checkr	PAYCHEX Intuit	workday. Ultimate Unit 4 Image: Imag	KRONOS Workfront DATABASICS	SAP ORACLE* PROUnlimited *RIGUP Upwork*	BenefitMall BENEFITFGCUS Benefity ZENEFITS WEX Health	SAP	Skills ft SABA pluralsight	globoforce REWARDCATEWAY Maritz X BANGELDWIDE	infor
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Large and Growing Market With Massive TAM

HCM market forecast to grow at nearly 10% annually until 2022, driven in large part by the growth in overall enterprise SaaS and cloud software.

HCM Growth

\$ in Billions



Estimated \$20.4 billion in total revenue by 2023, driven by:

- Enterprises looking for unified HCM suites to save costs and manage the entire HCM workflow
- Emergence of artificial intelligence in automating HR processes, intelligently recommending candidates, and streamlining the recruiting process
- Record-low U.S. unemployment forcing companies to find creative solutions to source talent

SaaS and Cloud Services Forecast

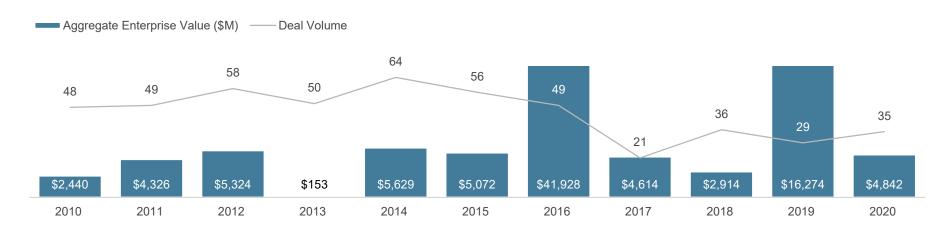


Overall enterprise software growth has been driven by the proliferation of SaaS and hybrid cloud models in the last decade

- Organizations are seeking simpler, more flexible and economic ways to move and manage workloads across environments
- Overall SaaS market is estimated to grow to \$166.6 billion by 2023 at a CAGR of 14.4%

Historical HCM M&A Summary

HCM M&A Transaction Summary (2010–YTD 2020)



HCM M&A Transaction by Subsector (2015–YTD 2020)



Sources: S&P Capital IQ, 451 Research, and Kognetics as of June 30, 2020.

Historical M&A: Select Strategic Transactions

HCM M&A Transaction by Subsector (2015–2020 YTD)

Deal Volume	Sourcing	Recruitment Marketing	Assessments	Applicant Tracking	Hiring Tools	Onboarding	Payroll	HRIS	Workforce Management	Contingent Labor	Comp and Benefits	Performance and Succession	Learning	Employee Engagement	Talent Analytics
	11	16	10	11	15	4	18	18	36	7	30	12	24	12	7
Aggregate EV (\$M)	\$517	\$27,485	\$3,773	\$33	\$205	NA	\$5,660	\$6,648	\$13,037	NA	\$4,396	\$817	\$3,885	\$218	\$73
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	Randstad	LinkedIn	PSI	Paycor	LinkedIn	Sterling	ADP	ECI	Kronos	Intuit	PlanSource	Salesforce	SAP	REFFIND	Workday
	SimplyHired	Linked in	IPAN PSI	PEOPLE MATTER * Snagajob	Deltek.	MANTAGE Equifax	BLUEGARDEN Visma AS	Deltek.	When I Work ShiftHub	Beeline-	thomsons Mercer	HRsmart Deltek	lynda.com	Achievers Blackhawk	Okanjoya Ultimate
		Jobr	⊕ CEB		DECISION	verified person	moorepayhr	people 🖰	www.workmarket	beeline beeline		(HALOGEN	⊕ e-doceo	modernsurvey	WANTED
	glassdoor	Monster	Gartner	Sage	Engage 2Excel	Sterling	NGA	Ultimate	ADP	IQ Navigator	CareerBuilder	Saba	Talentsoft	Aon	CEB
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		Symphony			Bullhorn								OnDemand		
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Select Sponsor Activity

HCM Transaction by Subsector (2015–2020 YTD)

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	Symphony	Insight	Waud	Vista	тсу	Spectrum	Primus	ICONIQ	Providence	Serent	Francisco	Bedford Funding	Vector	Marlin Equity	Summit
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	Symphony	Insight	Exponent	Francisco	Carlyle	Guidepost	Serent	Permira	Tiger Global	Andreessen Horowitz	Bain	Argos Soditic	FF&P	TPG	Insight
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	VSS	Vista	Riverside	Turn/River	Bain/Scale		Rho	Hg/TA	ICONIQ	FTV	Bain	PeakSpan	JMI	Vista	Primus
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Sources: S&P Capital IQ, 451 Research, and Kognetics as of June 30, 2020.

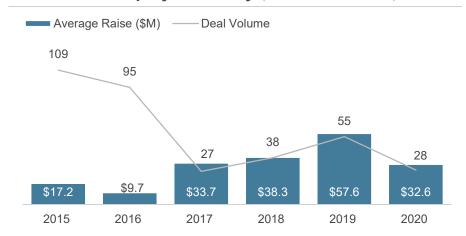
Note: Includes transactions with undisclosed financial terms; transactions may fall into more than one indicator.

NA or data not included if data is not publicly available or EV/revenue or EV/EBITDA is greater than 50x.

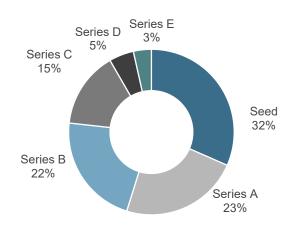
HCM Actively Drawing Growth Equity

The past few years have seen a resurgence of growth equity into the HCM market, with larger checks being put to work in more mature companies.

HCM Growth Equity Summary (2015–2020 YTD)



HCM Growth Equity Volume by Round (2015–2020 YTD)



Select Recent Growth Equity Transactions

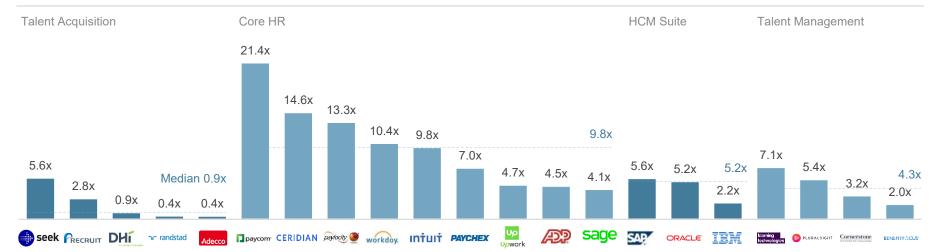
Date	Target	Lead Investor(s)	Subsector	\$IVI
06/2020	Swile	Index Ventures	Compensation and Benefits	\$70
06/2020	哉 degreed.	Owl Ventures	Learning	\$32
06/2020	○ CoderPad	SUMMIT PARTNERS	Assessments	ND
06/2020	@ QGenda	ICONİQ	Workforce Management	ND
06/2020	S Bonusly	ACCESS VENTURE SAXTNEES	Employee Engagement	\$9
05/2020	MED WING	С; сатнау	Recruitment Marketing	\$30
05/2020	Deel	ANDREESSEN HOROWITZ	Learning	\$14
05/2020	ga	MADRONA SECEN	Learning	\$40
05/2020	⊘ Prodoscore [™]	Troy Carter	Talent Analytics	NA
05/2020	traitify	JM1	Assessments	\$12
05/2020	W workvivo	TIGERGLOBAL	Workforce Management	\$16
04/2020	Factorial	CEV	Workforce Management	\$16
04/2020	OYSTER.	© connect	HRIS	\$4
04/2020	() remote	💠 TWO SIGMA	HRIS	\$11
04/2020	⊕ everee	origin ventures SIGNAL PEAK ST VENTURES	Payroll	\$10
04/2020	workjan	inovia	Workforce Management	\$50
03/2020	smartlinx	MARIIN	Workforce Management	NA
03/2020	CO Espressive!	INSIGHT — PARTNERS —	Employee Engagement	\$30
03/2020	Human Interest	Oberndorf	Compensation and Benefits	\$40
02/2020	Health Joy.	health <i>velocity</i>	Compensation and Benefits	\$30
02/2020	intelycare	endeavour vision	Workforce Management	\$45

HCM Precedent M&A Transactions

Enterprise Value and Relevant Multiples (\$M) 2012 2014 2014 2019 2016 2016 2019 2019 2015 2012 2012 2014 2015 2015 2017 2019 2020 \$750 \$26,191 \$116 \$3,300 \$1,200 \$1,300 \$100 \$135 \$400 \$1,000 \$152 \$378 \$10,867 \$1,900 \$1,300 \$200 \$1,500 \$175 \$1,149 \$1,395 Core HR **HCM** Suite **Talent Acquisition Talent Management** 32.5x 28.0x 23.4x **Median EV/EBITDA Multiple** 18.5x 18.5x 15.3x 14.0x 12.9x 11.8x Median 10.0x 9.9x 9.0xEV/Rev 8.1x 7.0x 7.2x 7.2x Multiple 6.2x 5.7x 5.4x 5.0x 5.0x 4.1x 3.5x 3.5x 3.4x 3.0x 2.4x 2.3x 2.4x 0.7xTarget: indeed Linked in Confidential(1) in CEB glassdoor CIMS Lumesse Jobvite Hite Vice ClickSoftware Ultimate Taleo X KeneXa PeopleAnswers lynda.com (2) C REWARDCATENA HALOGEN HealthEquity Cornerstone THE CARLYLD GROUP SAP HgCapital } FP HRANGEO HELLING PRETENT ORACLE infor Linked in Great Hi SABA PRECRUIT Microsoft Confidential(1) Gartner PRECRUIT V-V-151A SABA

Comparable Public Company Benchmarking

EV/CY2020E Revenue Multiple



2019-2020E Revenue Growth

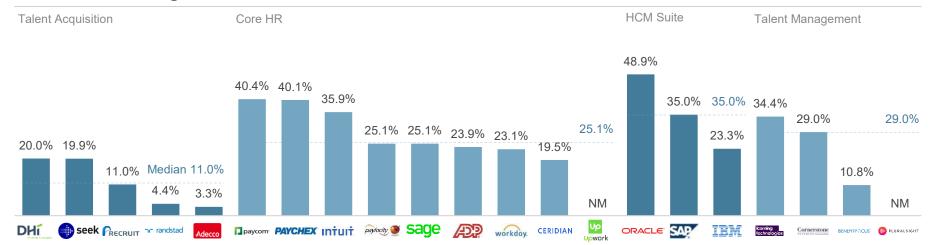


Comparable Public Company Benchmarking (cont.)

EV/CY2020E EBITDA Multiple



2020E EBITDA Margin



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HOULIHAN LOKEY



Houlihan Lokey is the trusted advisor to more top decisionmakers than any other independent global investment bank.

Corporate Finance

	9 M&A Advisory Rankings U.S. Transactions Advisor	Deals
1	Houlihan Lokey	184
2	Goldman Sachs & Co	167
3	JP Morgan	141
4	Morgan Stanley	122
5	Evercore Partners	112
Sourc	ee: Refinitiv (formerly known as Thomson Reuters)	

No. 1 U.S. M&A Advisor

Top 10 Global M&A Advisor

Leading Capital Markets Advisor

Financial Restructuring

	9 Global Distressed Debt & Bankr structuring Rankings	uptcy
	Advisor	Deals
1	Houlihan Lokey	76
2	PJT Partners Inc	43
3	Moelis & Co	36
4	Lazard	29
5	AlixPartners	19
Sourc	ce: Refinitiv (formerly known as Thomson Reuters)	

No. 1 Global Restructuring Advisor

1,000+ Transactions Completed Valued at More Than \$2.5 Trillion Collectively

Financial and Valuation Advisory

	00 to 2019 Global M&A Fairness visory Rankings	
	Advisor	Deals
1	Houlihan Lokey	1,057
2	JP Morgan	929
3	Duff & Phelps	734
4	Morgan Stanley	621
5	Bank of America Merrill Lynch	612
	nitiv (formerly known as Thomson Reuters). Announced impleted transactions.	

No. 1 Global M&A Fairness Opinion Advisor

1,000+ Annual Valuation Engagements

Leading M&A Advisory Firm With Global Reach

- Consistently ranked No. 1 M&A advisor for U.S. transactions under \$1.5 billion for the past several years
- More than 1,500 employees in 23 total locations worldwide
- One unified team with a shared bonus pool incentivizes bankers for global coordination
- Global reach and local country presence required to access cross-border buyers and extract outlier valuations

Atlanta	Miami	Amsterdam Madrid	Beijing Sydney
Boston	Minneapolis	Dubai Milan	Hong Kong Tokyo
Chicago	New York	Frankfurt Paris	Singapore
Dallas	San Francisco	London	
Houston	Washington,		
Los Angeles		500+ Employees 35% Owned by Employees	HLI LISTED NYSE Publicly Traded ~\$3.5 Billion Market (

U.S. M&A Transaction Leader

Houlihan Lokey executed more transactions under \$1.5 billion over the past five years than any other firm



Leader in U.S. M&A Transactions Under \$1 Billion

	. Transactions Under \$1 Billion	
	Advisor	Deals
1	Houlihan Lokey	178
2	Raymond James Financial Inc	102
3	Goldman Sachs & Co	96
3	Jefferies LLC	96
5	Piper Jaffray Cos	94

2018 M&A Advisory Rankings U.S. Transactions Under \$1 Billion			
	Advisor	Deals	
1	Houlihan Lokey	199	
2	Goldman Sachs & Co	103	
3	Generational Equity	98	
4	Stifel/KBW	97	
5	Jefferies LLC	95	
Source: Thomson Reuters *Denotes tie			

Financial Sponsors Group: Unrivaled Experience With Sponsors

Largest Financial Sponsor Group Focused on Mid-Cap Funds

Importance of Sponsors

- Houlihan Lokey has sold more than 450 companies to financial sponsors over the past five years
- Buyout firms have approximately \$735 billion of dry powder⁽¹⁾

Broadest and Deepest Financial Sponsor Coverage Group

- Houlihan Lokey has 19 senior officers dedicated to the sponsor community in North America and Europe
- Coverage of 900+ private equity firms, 250+ hedge funds, and 125+ family offices
- Organized geographically to ensure client coverage proximity

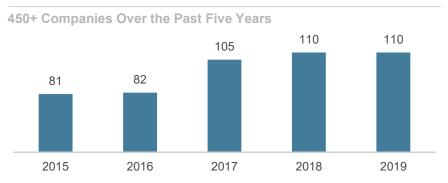
High-Quality Relationships

- Houlihan Lokey has worked on more than 1,000 engagements for financial sponsors in 2019
- Provide financial sponsors access to successful solutions, with coverage officers facilitating two-way information flow between the sponsors and the firm

Unparalleled Data on Buyer Behavior

- Houlihan Lokey has the knowledge of, and database on, financial sponsor preferences and behavior through its relationships and deal flow
- Collect and analyze comprehensive data on industry, size, and general market trends

Companies Houlihan Lokey Sold to Financial Sponsors



Deep Relationships Across Fund Sizes and Types



















THE CARLYLE GROUP























HELLMAN & FRIEDMAN























OLYMPUS PARTNERS











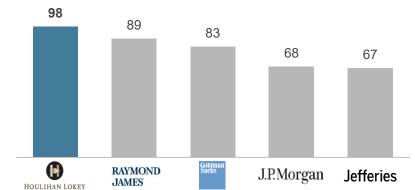


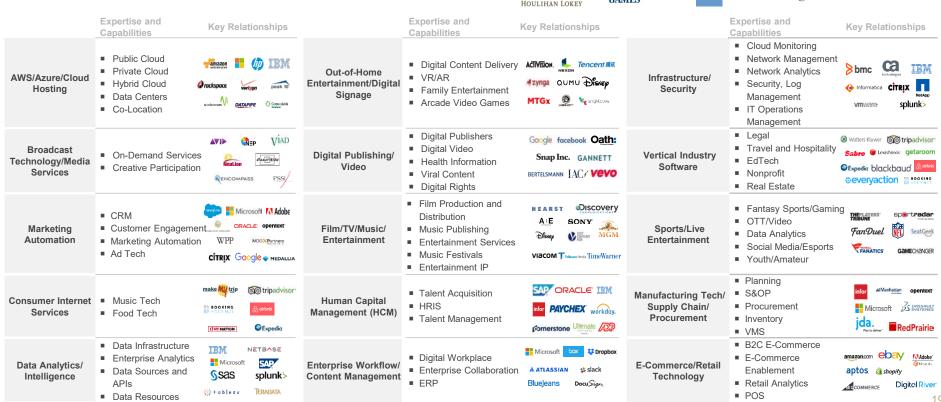
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Leading Technology, Media, and Telecom (TMT) Advisory Team

Market Leader in TMT With Broad Sector Coverage

- Houlihan Lokey has executed more TMT transactions under \$1.0 billion over the past three years than any other firm
- Our market dominance in transaction success maintains constant touchpoints with key decision-makers for both strategic counterparties and private equity sponsors, ensuring the most recent and relevant buyer insight for our clients





Domain Expertise: HCM Technology and Tech-Enabled Services

HCM Software

HCM Tech-Enabled Services



Deep Relationships Across HCM Software and Tech-Enabled Services



How Houlihan Lokey Can Help

Our firm is extremely well equipped to help our clients navigate uncertain times. We respond quickly to challenging situations and are constantly helping clients to analyze, structure, negotiate, and execute the best possible solutions from both strategic and financial perspectives.

What We Offer **Corporate Finance Mergers and Acquisitions Capital Markets Private Funds Advisory Board Advisory Services Financial Restructuring Company Advisory Distressed M&A Liability Management Creditor Advisory Financial and Valuation Advisory Portfolio Valuation and Fund Advisory Transaction Opinions Corporate Valuation Advisory Services Transaction Advisory Services Real Estate Valuation and Advisory Dispute Resolution Consulting**

Corporate Finance

We are widely recognized as a leading M&A advisor to the middle market and have long-standing relationships with capital providers, including commercial banks and other senior credit providers, insurance funds, asset managers, and mezzanine fund investors. Few other investment banks maintain the breadth of relationships and capital markets intelligence that we do.

Financial Restructuring

We have the largest restructuring practice of any global investment bank. Since 1988, we have advised on more than 1,000 restructuring transactions (with aggregate debt claims in excess of \$2.5 trillion). We served as an advisor in 12 of the largest 15 bankruptcies from 2000 to 2019.

Financial and Valuation Advisory

For nearly four decades, we have established ourselves as one of the largest financial and valuation advisory firms. Our transaction expertise and leadership in the field of valuation helps inspire confidence in financial executives, boards of directors, special committees, investors, and business owners we serve.

Why We're Different

√	Dominant in Special Situations and Restructuring	
√	Significant Experience With Financing Markets	
√	Senior-Level Commitment and Dedication	
√	Deep, Industry-Specific Expertise	
✓	Superior Work Product/Technical Abilities	
✓	Creativity, Imagination, Tenacity, and Positivity	

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